



OVERVIEW AND SCRUTINY ANNUAL REPORT 2010/11

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Chelsea Harbour

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I'm delighted to welcome you to the 2010/11 annual report on the operation of Overview and Scrutiny in Hammersmith and Fulham.

The following pages set out briefly both the local and national context within which Scrutiny operates and review the main activities of each of the Council's Scrutiny Committees during the course of the last municipal year. Never can the scrutiny function have been more relevant to the local community than at the current time. Scrutiny's ability to make a positive contribution to the development of policies and services, promote accountability and engage with the public are vital as the Council and other public agencies respond to the present financial challenges with ambitious and innovative proposals to transform the way in which services are provided to residents of the borough.

The last 12 months have seen the introduction of new methods of scrutiny working designed to give elected Members the flexibility to examine issues in detail over an extended period of time outside of the formal Committee meetings. In the process we have been able to engage with all the relevant stakeholders including service users, residents and service providers. Two such reviews have been undertaken to date. I would like to particularly draw your attention to the work undertaken to examine ways of improving the oral health of children in the borough. This demonstrates the benefits of in depth evidence based scrutiny conducted with reference to expert witnesses and has the potential to produce a significant set of original recommendations which will make a real difference to people's lives. You can read more about it on page 16 in this report.

I would like to extend my personal thanks to all the residents, Council Officers and representatives of partner organisations who have given up their time to provide their expert knowledge and informed opinions to the scrutiny function throughout the year.

Finally, I hope that you find the content of the report interesting and informative and welcome your suggestions for improvements in next year's edition.

Councillor Alex Karmel

Chairman, Overview and Scrutiny Board

CHAIRMAN'S INTRODUCTION



Councillor Alex Karmel
CHAIRMAN

THE ROLE OF OVERVIEW AND SCRUTINY

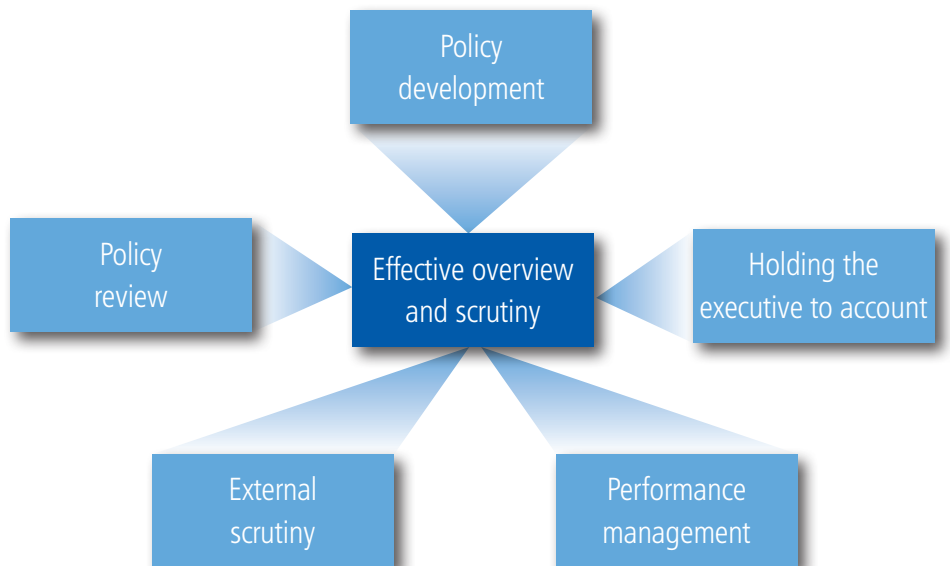


West London Showcase

The concept of Scrutiny in local authorities was formally introduced by the Local Government Act 2000 in order to balance the establishment of structures which placed executive power in the hands of either an elected Mayor or Leader and a small Cabinet authorised to make decisions both individually and collectively.

Scrutiny is, however, about much more than merely holding the Executive to account. It provides an opportunity for non executive Councillors to bring their own independent expertise to bear on strategy and policy issues, and to work constructively with the executive, local people, community organisations, partner agencies, service users and other customers to develop evidence based recommendations which improve policies and provide effective and responsive services. Increasingly Scrutiny is focusing not just on the work of the Council but all areas of public service which touch the lives of the local community.

Five core roles can be readily identified;



This is, however, far from exhaustive. Scrutiny has a wide ranging remit and can also have an important role to play in engaging the public with the decision making process, ensuring corporate priorities are met, providing satisfying and meaningful roles for non-executive Councillors and undertaking area based reviews.

The Centre for Public Scrutiny has identified four key principles that underpin effective scrutiny;

- Effective Scrutiny should be a 'critical friend' to executives, external authorities and agencies. It should challenge policy development and decision making in a robust, constructive and purposeful way while developing a partnership with external agencies and authorities.

- Effective Scrutiny should reflect the voice and concerns of the public and its communities. It should ensure an ongoing dialogue with the public and diverse communities where the public voice is heard and responded to. It should have open and transparent processes with public access to information.
- Effective Scrutiny should take the lead and own the Scrutiny process on behalf of the public. It should be independent from the executive, legitimated by the Council and should have adequate public representation and political balance that is representative of the current political groups involved.
- Effective Scrutiny should make an impact on the delivery of public services. It should promote community well-being and improve the quality of life, providing co-ordinated and strategic reviews of policy and service performance in line with strategic objectives.

SCRUTINY IN HAMMERSMITH & FULHAM

At Hammersmith and Fulham, there are four main scrutiny committees:

- The Overview and Scrutiny Board
- The Environment and Residents' Services Select Committee
- The Education Select Committee and
- The Housing, Health And Adult Social Care Select Committee.

The Committees have cross cutting remits designed to reflect the Council's key priorities and objectives and comprise of 9 elected non executive Members. Some also co-opt unelected members who can bring a particular expertise or direct knowledge of the service user perspective to assist with their work. Co-optees are usually non voting although the parent governor and diocesan representatives on the Education Select Committee are entitled to vote on education matters. The Overview and Scrutiny Board, which is responsible for coordinating the scrutiny function, includes the Chairman of each select committee.

Meetings are held throughout the year. The Scrutiny Committees are empowered to hold inquiries and investigate the available options for policy development and may appoint advisers and expert witnesses to assist them in this process. They may interview council officers, representatives of external organisations, service users and other witnesses, undertake site visits, conduct public surveys, hold public meetings, commission research and do anything else that they reasonably consider necessary to inform their deliberations. The Leader, Cabinet Members and senior officers are under a duty to comply with any request to attend. Reports and recommendations on proposals may be submitted for consideration to the Cabinet or Council who are obliged to respond, normally within 8 weeks.

The Committees are normally open to the press and public (although occasionally it may be necessary to meet in private session when dealing with certain confidential information). Members of the public may be invited to speak at

SCRUTINY IN HAMMERSMITH & FULHAM



The boat race



Fulham Library

meetings, at the discretion of the Chairman. Deputations signed by at least 10 registered electors of the Borough may be presented directly to the Committees.

Performance review and monitoring of Council services and functions is at the heart of local Scrutiny activity with particular emphasis on examination of the annual budget papers in accordance with the Council's emphasis on the delivery of high quality value for money services. All departmental business plans and key performance indicators are submitted to the relevant Scrutiny Committees for review which ensures that Scrutiny is well placed to contribute to the strategic business planning and performance management processes.

Each Committee receives the Forward Plan (a rolling list of key decisions which the Cabinet is planning to take in the coming four months) at every meeting, which assists in the development of work programmes and the identification of forthcoming key executive decisions deserving closer scrutiny and input. Scrutiny Committees have powers to call in executive decisions for review and if necessary, request the original decision maker to reconsider. Action to implement the decision is suspended during this process. Accountability is further enhanced by the attendance of the relevant Cabinet Member and senior Officers from the appropriate service department – often at Director level - at most Scrutiny meetings to report on activity and answer questions as they arise. Scrutiny Committees also have a wider role in policy development, originating topics of interest and feeding views back to the Cabinet and individual Cabinet Members, Officers, external partners and service providers.

You can find out more about Overview and Scrutiny in Hammersmith & Fulham at: www.lbhf.gov.uk/scrutiny

WHAT WE DO

This Committee's remit is to scrutinise any aspect of policy, provision and performance relating to housing, health and adult social care services in the borough, including statutory responsibilities in relation to health and also the voluntary and community sector.

We have lead responsibility for scrutinising the Cabinet Members for Housing and Community Care.

OUR ACTIVITIES IN 2010/2011

In 2010/2011, the Committee met on six occasions to consider and make recommendations on items from its work programme, which we attempt to divide equally between housing, health and adult social care items. In addition, a number of information reports were provided to the Committee, which helped in the management of its extensive remit.

A selection of highlights from the work programme is given below:

In respect of housing, two major changes were scrutinised: the consultation with residents on bringing housing services back to the Council; and the national changes in Housing Benefits.

H&F Homes informed us of the process being followed to consult with residents and, at a subsequent meeting, of the results of the postal survey of residents, which indicated that 70% were in favour of the Council's preferred option to return the management of housing services to the Council.

H&F Homes provided an initial report, which outlined the local impact of the housing benefits caps to the private rented sector and leased accommodation. In response to the Committee's request for a further report and the attendance of expert witnesses, an evaluation of the effects of the range of housing caps was presented to a subsequent meeting. Officers informed us of the work with private landlords and housing associations to mitigate the impacts on residents, focusing on re-negotiations to bring down rents to levels within the caps and the establishment of a dedicated team of Housing Options advisers and Housing Benefit specialists, called 'HB Assist' to advise affected residents about their options.

Expert witnesses from Shelter attended the meeting and responded to the report, by informing us of research carried out by the Cambridge Centre for Housing and Planning Research, which predicted a much higher number of families would be affected. The key assumptions in the research were challenged by the Cabinet Member for Housing. We agreed that, because of the importance of this issue, we would request a further update for the next municipal year.

The Committee was briefed on the Government's health reforms and the likely impact on Hammersmith & Fulham. Dr Tony Grewal, Medical Director, London Local Medical Committees gave evidence to the committee and presented the key opportunities and risks of the reforms from the GP perspective. The

HOUSING, HEALTH AND ADULT SOCIAL CARE SELECT COMMITTEE



Councillor Andrew Johnson
CHAIRMAN



William Morris Fun Run

Committee's recommendation that local health scrutiny committees should retain the right to refer substantial variations and developments to the Secretary of State was included in the Council's response to the White Paper consultation.

We subsequently received a briefing on key proposed reforms and changes in the Public Health White Paper, and specifically the transfer of the local public health functions from the NHS to local authorities.

In the field of adult social care, we followed up our previous work in respect of the carers' strategy action plan for adult carers, including the key changes in respect of outreach work into the community and personal budgets.

The Committee also scrutinised the consultation on the proposed merger of older and disabled people's day services and the outsourcing intentions of all in-house day service provision.

The Committee received an initial report setting out the Council's strategy for working with the 3rd sector, and expert witnesses Mr Peter Okali, Chief Executive CaVSA and Mr Kamran Malick, Director HAFAD responded to the report, highlighting specific issues. Hammersmith & Fulham intends to continue to fund the 3rd sector as far as possible. However, through CaVSA, 3rd sector organisations are informed of other available funds and are expected to have realistic funding and business plans in place. We plan to continue to scrutinise this strategy.

Senior clinicians and managers from Imperial College Healthcare NHS Trust briefed the Committee on the proposed changes to planned and urgent orthopaedic services.

The Committee continued to monitor the work of the Hammersmith and Fulham Local Involvement Network (LINK), and we will receive a report on completed LINKs projects in 2011/12.

Other topics considered during the year included the Spending Review and the Revenue Budget and Council Tax 2011/2012.

Finally, I continued to meet informally with my health scrutiny committee chairman counterparts at Kensington & Chelsea and Westminster. These meetings were primarily an opportunity for the chairmen and supporting officers to receive information from external bodies, which included:

- NHS London: the local impact of the national health reforms;
- Central London Community Healthcare: its development plans and foundation trust application;
- Commissioning Support for London: Cancer and Cardiovascular Case for Change and Proposed Model of Care; and
- North West London PCT Cluster QIPP Plan (Quality, Innovation, Productivity and Prevention).

Councillor Andrew Johnson
Chairman of the Housing, Health and Adult Social Care select Committee.

WHAT WE DO

The Committee is responsible for scrutinising any aspect of policy and provision related to education in the borough and the education budget as well as scrutiny of children's services relating to education and social services and health issues as they relate to young people. We also have lead responsibility for scrutinising the Cabinet Member for Children's Services.

OUR ACTIVITIES IN 2010/11

Safeguarding and the borough's Looked After Children (LAC) continued to be a high priority for the Committee. A report on improving LAC placements and outcomes was considered at our July meeting. In April, the Committee received a report on the views of children in care, provided feedback on how the views of the borough's children in care were sought, what was done with them, what had been learnt and how the services were being developed as a result. Before the meeting, a small group of young people met with some Committee members to talk about their experience of being in care, which gave members an opportunity to speak to the young people first hand about their experiences. The issues raised in this discussion were then fed back to the Committee at the meeting.

The Committee, concerned that children in Hammersmith and Fulham have some of the highest levels of tooth decay in London, recommended the establishment of a Member task group to review the problem and submit recommendations for improvement. Details of its progress are set out on page 16 of this report.

With the high profile proposed changes to the way councils run their services, the Committee was very keen to examine the emerging Tri Borough concept. The proposals to merge Children's Services across Hammersmith and Fulham, the Royal Borough of Kensington and Chelsea and Westminster City Council to be implemented in phases from 2011 to 2012, were reviewed at our January meeting and Members revisited the topic in April. We will continue to examine proposals for the design and implementation of shared services in the forthcoming municipal year. Where appropriate this may involve some joint oversight with our scrutiny colleagues in Westminster and Kensington and Chelsea and I am currently in discussions with my counterparts at both authorities with a view to establishing how this might best be undertaken.

The proposals for the borough's children's centres were of high interest to the users and residents, and the Committee asked to look at the consultation taking place. We received a presentation on the proposals in February, which set out the options of: Option 1 – keeping all centres open and moving to a "hub and spoke/satellite" model with "hub" centres receiving higher levels of funding and "spoke/satellite" centres receiving lower levels of funding, or Option 2 – closing some children's centres (this was not Hammersmith and Fulham's preferred option). The Committee discussed the consultation process and the wide range of services offered by the centres which covered early education and childcare, family support, health services, employment advice and specialist support. A

EDUCATION SELECT COMMITTEE



Councillor Donald Johnson
CHAIRMAN



Tree Planting, Hurlingham Park

report on the consultation responses for the children's centres was discussed at the April meeting, as requested by the Committee. A deputation on the matter was received from the public at the same time.

The Free Schools proposals attracted a lot of interest and the Committee received a presentation in July on the new proposals and the Academies Bill. It was noted that Local Authorities do not have any direct responsibility for Free Schools. We continued to discuss the progress of the Free Schools proposals at our meetings and asked to be kept up to date on the proposals.

As part of the Committee's regular Ofsted Inspections Summary Reports item, our meetings in November and February focused on the schools that had recently received an Ofsted Inspections visit. The headteachers and Chairs of Governors of the 20 schools were invited to the meetings to discuss their school's report. The meetings gave the schools a chance to meet the Committee and to answer any questions about their inspection. It also gave the schools an opportunity to give feedback to the Council on how it could improve its service to the schools and a chance to exchange ideas and best practice. A programme of visits to the schools was arranged before the meeting to give the Members of the Committee an opportunity to see the school in action. The Committee congratulated the schools on their excellent performance and recommended that the training courses available for governors be looked into in order to be more flexible, such as holding the courses during the day and the evening and looking at other available courses.

Other topics considered during the year included the Revenue Budget and Council Tax 2011-2012, School Performance 2010, the Joint Strategic Needs Assessment of Children (JSNA) (which identified the health and wellbeing needs of the local population that could be met or influenced to a significant extent by the Primary Care Trust (PCT) or the Council), proposed performance indicators (PIs) for the Committee to review and the School Organisation Strategy.

The Committee remained keen to engage with young people and we are planning to hold an informal workshop based session with members of the Borough Youth Forum (BYF) to discuss issues affecting young people and the BYF's work programme. The borough's two UK Youth Parliament representatives had attended a previous education scrutiny meeting to give feedback on a session they had led on with the BYF and the informal session planned in May would build on this engagement with the young people to improve the experience for all.

Councillor Donald Johnson
Chairman of the Education Select Committee

WHAT WE DO

The Environment and Residents Services Select Committee is responsible for scrutinising policy and provision relating to the local environment, economy and quality of life, including matters such as parks recycling, refuse collection, transport, planning, community safety and licensing. We have lead responsibility for scrutinising the work of the Deputy Leader and Cabinet Member for Environment and Asset Management and the Cabinet Member for Residents Services.

OUR MAIN ACTIVITIES IN 2010/11

The Committee met on six occasions over the course of the year, scrutinising the work of both the Environment and Residents Services Departments as well as partner agencies. The Committee received input from the relevant Cabinet Members, the Directors of Environment and Residents Services and other senior Officers from the Council as well as residents, service users and representatives from other service providers. The Committee responded to consultation on proposals prior to submission to the Cabinet for decision, conducted examinations of the revenue budget proposals and budget strategy and reviewed performance against key indicators. Some of the highlights of this work are set out below.

Community Safety played a central role in the work of the Committee during the year. In November we undertook a wide ranging overview of community safety activity, examining the role and performance of the Crime and Disorder Reduction Partnership and the development of the Partnership's new strategic plan for the period 2011-13. In the process we took evidence from a variety of key stakeholders including the Police Borough Commander and representatives of the Metropolitan Police Authority and the London Probation Trust as well as Council Officers and staff from the Primary Care Trust.

The meeting paid particular attention to Police performance in respect of violent crime and other notifiable offences, integrated offender management and strategies relating to drug and substance abuse. We also examined the role of Safer Neighbourhood Panels, expressing concern that Ward Councillors were not always given the opportunity to participate in the meetings. This secured a commitment from the Police that local Councillors will in future be invited to attend all Neighbourhood Panels. The Committee commended the Partnership for its innovative work and recommended that it seek greater publicity for its programmes in order to widen access to information and reassure the public.

As a consequence of the evidence given at the meeting by the Probation Service and the Council's own Youth Offending Team, the Committee decided to review in more detail the effectiveness of the work undertaken with young people who have been involved in crime. This led to a special informal event, organised in conjunction with the London Probation Trust, where Members of the Committee had the opportunity to receive presentations from the Probation Service, the Council and various charitable and community groups involved in the management and rehabilitation of offenders and to hear testimonies from a number of young offenders regarding their experience of the various initiatives, including Community Payback schemes.

ENVIRONMENT AND RESIDENTS SERVICES SELECT COMMITTEE



Cllr Robert Iggulden
CHAIRMAN

Building on the evidence from this event, and subsequent visits by Members of the Committee to see Community Payback schemes in operation, we published a report of our findings and recommendations in which we called for the probation service and benefits agencies to work more closely together to ensure that offenders benefits payments are processed prior to their release from prison. We also recommended that the probation service work more closely with local community groups to identify projects for Community Payback Schemes.

Transportation was another significant area of the Committee's work. We gave close consideration to the development of the borough's draft Transport Plan, which sets out how the Council intends to implement the Mayor of London's Transport Strategy locally. In September we gave in principle endorsement of the Plan's objectives and, as a result of our recommendations, ensured that all residents' groups were directly contacted and invited to comment on the proposals as part of the planned consultation exercise.

Later in the year the Committee received details of the consultation response and raised various issues including north-south connectivity within the borough, noise mitigation measures for residents adjacent to overland tube lines and overcrowding on various bus routes. Separately we reviewed the work undertaken in support of school travel plans and recommended that the Council continues to promote active modes of travel to school, such as walking and cycling.

In the midst of the harsh winter weather the Committee urgently examined the arrangements for the gritting of highways and footways. We recommended that householders should be encouraged to take more responsibility for the clearance of snow outside their properties and asked for the opportunity to participate in a review of winter maintenance policy and practice due to be undertaken shortly.

At our January meeting we gave detailed consideration to the Cabinet's proposals for the Council's budget for 2011/12 insofar as they related to the Environment and Residents Services departments. The Committee examined proposals for both corporate and departmental growth and savings and reviewed the risk assumptions applied. We sought to clarify the implications of proposed efficiencies in a wide variety of service areas.

The Committee was active in reviewing proposals for changes to the local licensing regime. During the course of the year we were consulted on and endorsed proposals to revise the Statement of Licensing Policy, adopt powers to more effectively regulate sexual entertainment venues and introduce a saturation policy designed to exert greater control over applications for licensed premises in Shepherds Bush.

We also took a close interest in arrangements for managing the use of parks and open spaces by schools. Concerned at the extent of informal free usage some schools make of parks, and the high levels of use of parks and open spaces, we recommended that a strategy be devised to manage the relationship with schools. The Committee subsequently reviewed school booking policies, current usage levels and proposed improvements designed to enhance the parks, increase revenue and reduce costs.



Parks constabulary

Other matters examined by the Committee included the Council's proposed Local Development Framework Core Strategy, progress with the implementation of the new Materials Recycling facility at Smugglers Way and an initiative to improve rates of recycling in flats. We also continued to monitor the Council's use of covert surveillance techniques and related policies. Finally, we gave consideration to the outcome of a review into litter bin provision and made recommendations on the optimum design and features of bins both in town centres and other areas of the borough.

Councillor Robert Iggulden

Chairman of Environment and Residents Services Select Committee.





Councillor Alex Karmel
CHAIRMAN

WHAT WE DO:

The Overview and Scrutiny Board was established in 2010, following a review of existing scrutiny arrangements. The Board is responsible for the co-ordination and development of the Council's Scrutiny function and the monitoring of its performance.

The Board's remit is: any aspect of the Council's strategic policy formulation, setting and monitoring of the corporate budget, oversight of finance and use of resources, performance management, human resources, central support services, and organisational development and strategic partnerships, outside the scope of any other Scrutiny Committee.

We have lead responsibility for scrutinising the Leader and the Cabinet Member for Strategy.

OUR ACTIVITIES IN 2010/2011

In 2010/2011, the Board met on five occasions to consider and make recommendations on items from its work programme, which was broadly divided between national developments and their impact on the Council and the Board's responsibilities for performance monitoring.

National Developments

The Board received a report from the Chief Executive on the implications for the Council of the White Paper: Equity and Excellence: Liberating the NHS and a supplementary report in respect of the eight North West London PCTs, which for the transition period until they are abolished, will operate as one sector with PCTs forming three clusters: Hammersmith & Fulham, Kensington & Chelsea and Westminster; Ealing, Hillingdon and Hounslow; and Brent and Harrow.

We recommended that the Housing, Health and Adult Social Care and Education Select Committees undertake the ongoing scrutiny of the health reforms.

The Board was also briefed on:

- The 2010 Spending Review and the potential impact for the Council;
- The Localism Bill 2010/2011 and the wide range of changes to the way local authorities should work and function, and the Council's submission to the committee stage of the bill.

Performance Monitoring

We scrutinised quarterly reports in respect of financial and cross cutting performance indicators and high level revenue and capital budget monitoring.

In response to the Board's recommendations, an expanded set of performance indicators was developed. In addition, more information was provided in respect of a number of indicators, which were of concern, and specifically the telephone system and corporate sickness.

Revenue Budget and Council Tax 2011/2012

The Board scrutinised the Cabinet's proposals for the Council's budget for 2011/2012 and budget projections to 2013/2014, and the revenue budget for Finance and Corporate Services.

H&F Bridge Partnership Performance Annual Report

We received the annual performance report from H&F Bridge Partnership in respect of both service and financial terms. Members queried the additional storage requirement and recommended training in best practice.

Service Developments

The Board was briefed on:

- The 2011 Medium Term Financial Strategy and the proposed reporting arrangements;
- The World Class Financial Management Programme, which would transform financial processes and structure across the Council; and
- Tri-Borough Working between the London Borough of Hammersmith & Fulham, the Royal Borough of Kensington & Chelsea and the City of Westminster entitled 'Bold Ideas for Challenging Times'.

Task Groups

We were pleased to welcome Councillor Christopher Buckmaster, the former Scrutiny lead member and Councillor Joanna Gardner, the current Scrutiny lead member at the Royal Borough of Kensington & Chelsea who gave a presentation on task group working in the royal borough.

During the course of the year the Board endorsed the recommendations of the Housing, Health and Adult Social Care and the Education Select Committees to commission Task Groups in respect of Housing and Health Inequalities and Children's Oral Health.

Councillor Alex Karmel

Chairman of the Overview and Scrutiny Board



Shepherd's Bush Empire

Children's Oral Health Task Group Meeting



CHILDRENS ORAL HEALTH TASK GROUP

Following a proposal by the Education Select Committee and agreement by the Overview and Scrutiny Board, a Task Group was established to investigate the issue of oral health in children in the borough.

Hammersmith & Fulham has one of the highest levels of tooth decay in children compared with both the national and London areas. The percentage of 5 year olds experiencing tooth decay in Hammersmith and Fulham was 44.5% in 2007-8 – higher than London (32.7%) and England (30.9%) and the 3rd highest rate of decayed, missing and filled teeth in London for this age group.

The Task Group met for the first time on 12th January 2011 and has since been busy receiving evidence from a wide selection of stakeholders in the field, as well as written evidence and research around the subject area. So far the Task Group has interviewed the 2 Cabinet Members with responsibilities in this area; Councillor Carlebach, Cabinet Member for Community Care, and Councillor Binmore, Cabinet Member for Children's Services. It has also interviewed Carole Bell, Programme Director Children's Commissioning, and a wide range of other witnesses including:

- The British Dental Association,
- Community dental practitioners,
- The Borough Youth Forum
- Health visitors,
- Colgate Palmolive
- Local schools and Children's Centres
- The School Nurses Forum
- The Children's Trust
- Community Health Champions
- The NHS Inner North West London Primary Care Trusts.

In addition to a series of formal witness sessions a range of key stakeholders attended a forum on 11 May to identify and discuss potential solutions. Task Group members have also visited schools, health centres and childrens centres to gather evidence. Issues considered so far include educational programmes delivered through schools, water fluoridation and community engagement programmes.

The Task Group is expected to conclude in July 2011 with a report and recommendations to the Council's Cabinet and other local decision makers.

HEALTH INEQUALITIES TASK GROUP

The Health Inequalities Task Group was established following a successful bid by seven of the North West London Health Overview and Scrutiny Committees to become a Scrutiny Development Area as part of the Centre for Public Scrutiny's (CfPS) Reducing Health Inequalities programme.

The overall proposal was to look at housing provided through registered social landlords and private landlords in the context of liveability standards as a wider determinant of health. Each participating Authority (in isolation or partnership) investigated a specific strand of work addressing the various aspects of housing as a long term causal effect of health inequalities. Hammersmith & Fulham, in partnership with Hounslow, examined the location and density of new housing developments (i.e. good spatial planning including transport links, access to 'real' open and play spaces, controlling noise pollution, ensuring community safety).

Councillor Peter Tobias had led the successful bid to the CfPS and therefore continued to lead on this element of the work, which is now complete. The lessons learnt have helped to produce a resource kit for use in future scrutiny reviews nationally. The publication, 'Peeling the Onion' - Learning, tips and tools from the Health Inequalities Scrutiny Programme has been published on: <http://www.cfps.org.uk/what-we-do/tackling-health-inequalities/>.

The Hammersmith & Fulham review collected evidence from the following key areas:

- National policy guidelines and published research of existing evidence of the relationship between the built environment and health outcomes.
- Reports and information provided by NHS Hammersmith and Fulham.
- Oral evidence and witnesses from a range of key stakeholders including housing and planning managers, officers with front line experience and opinion, housing associations and voluntary bodies.
- Identification of Fulham Court Estate as a case study; site visit; and review of the Council's Fulham Court Estate Improvement Strategy.
- Site visits to meet with the Chairman of the tenants and Residents Association and new GP partnership at the Cassidy Medical Centre.

The research has now been completed, and the Task Group's final report and recommendations will be submitted to the Scrutiny Board in July.

SCRUTINY COMMITTEE MEMBERSHIP 2010/11

Environment & Residents Services Select Committee

Councillors Robert Iggulden (Chairman), Wesley Harcourt (Vice Chairman), Jean Campbell, Rachel Ford, Lisa Homan, Jane Law, Ali de Lisle, Matt Thorley, and Peter Tobias

Education Select Committee

Councillors Donald Johnson (Chairman), Caroline Needham (Vice Chairman), Michael Adam, Elaine Chumnerly, Tom Crofts, Belinda Donovan, Peter Graham, Frances Stainton and Mercy Umeh
Co-opted members (voting):
London Diocesan Board of Schools representative – Eleanor Allen
Westminster Diocese Education Service representative – to be nominated

Fiona Cook – parent governor representative
Sue Fennimore – parent governor representative
Co-opted member (non-voting)
Michael Pettavel - head teacher representative

Housing, Health and Adult Social Care Select Committee

Councillors Andrew Johnson (Chairman), Rory Vaughan (Vice Chairman),
Iain Coleman, Stephen Cowan, Oliver Craig, Charlie Dewhirst, Gavin Donovan, Marcus Ginn and Steve Hamilton
Co-opted member (non-voting):
Maria Brenton - Hammersmith and Fulham Action on Disability (HAFAD)

Overview & Scrutiny Board

Councillors Alex Karmel (Chairman), Andrew Jones (Vice Chairman), Victoria Brocklebank-Fowler, Daryl Brown, Georgie Cooney, Robert Iggulden, Andrew Johnson, Donald Johnson and Sally Powell

Children's Oral Health Task Group

Councillors Marcus Ginn (Chairman), Caroline Needham and Peter Tobias.

Health Inequalities Task Group

Councillors Robert Iggulden (Chairman), Peter Tobias (Vice Chairman), Peter Graham, Stephen Cowan* and Rory Vaughan*

* To October 2010

CONTACTS

We would welcome your comments on this report. We would also be pleased to answer any questions that you may have about the Scrutiny function at Hammersmith and Fulham or to receive suggestions for improvement in the way we work and ideas for service area reviews.

Please contact either Gary Marson Tel 020 8753 2278, email gary.marson@lbhf.gov.uk or Michael Carr, Tel 020 8753 2076 Email michael.carr@lbhf.gov.uk

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Housing, Health & Adult Social Care Select Committee;
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More Information

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ACKNOWLEDGMENTS

We extend our thanks to the following external guests and expert witnesses who have given evidence to Scrutiny Committees or Task Groups during the course of 2010/11.

Environment & Residents Services Select Committee

Kevin Hurley (Metropolitan Police, Borough Commander),

Cindy Butts (Metropolitan Police Authority),
Adela Kacsprzak (Assistant Chief Officer, London Probation Trust)

Holly Brearley (IOM Co-ordinator – London Probation Trust),

Alexandra Johnson (Senior Probation Officer – London Probation Trust),

Elfreda Kamanada (IOM Worker, Probation Service Officer – London Probation Trust),

Mariam Rashid (Offender Manager – London Probation Trust),

Margaret Reidy (Offender Manager – London Probation Trust),

Joan Siley (Quality Assurance Manager – London Probation Trust),

Nicola Walters (Quality Assurance Manager – London Probation Trust),

Nicky Robertson (Action Acton),

Sherry Sheikh (Employment Advisor – Action Acton),

Suzy Clarke (Senior Practitioner DIP – Turning Point),

Anonymous Witnesses (Youth Offending Service clients),

Anonymous Witness (PPO Client).

Education Select Committee;

The Headteachers, Chairs of Governors and representatives of the following schools;

Bentworth Primary School

Cambridge School

Canberra Primary School

Flora Gardens Primary School

Fulham Cross Girls School

Fulham Primary School

Greenside Primary School

Henry Compton School

James Lee Nursery

Kenmont Primary School

Miles Coverdale Primary School

New Kings Primary School

Normand Croft Community School for Early Years and Primary Education

Old Oak Primary School

Queensmill School

Randolph Beresford Early Years Centre

St Mary's Catholic Primary School

Sullivan Primary School

The Bridge Academy

William Morris Sixth Form

Housing, Health and Adult Social Care Select Committee

Sarah Whiting, Chief Executive, Inner North West. London PCT Cluster

Dr Tony Grewal, Medical Director, London Local Medical Committees

Andy Michaels, Director of Primary Care Strategy, London Local Medical Committees

Peter Okali, Chief Executive CaVSA

Kamran Malick, Director HAFAD

Rachel Orr, Shelter

Kate Webb, Shelter.

Imperial College Healthcare NHS Trust:

Dr Mark Palazzo, Director Specialist Services;

Professor Nick Cheshire, Director of Circulation Sciences and Renal Medicine;

Don Neame, Communications;

Mr Michael Pearse, Trauma and Orthopaedics Consultant

Lesley Stephen, Director of Performance, Planning and Information

Overview & Scrutiny Board

Susan Rossam, Partnership Director, H&F Bridge Partnership

Councillor Christopher Buckmaster, Royal Borough of Kensington & Chelsea

Councillor Joanna Gardner, Royal Borough of Kensington & Chelsea

Childrens Oral Health Task Group

Councillor Helen Binmore, Cabinet Member for Children's Services

Councillor Joe Carlebach, Cabinet Member for Community Care

Claire Robertson - Consultant in Dental Public Health NWL PCTs

Carole Bell - Programme Director Children's Commissioning, NHS

Hammersmith and Fulham/ LBHF

Julia Mason - Commissioning Manager, Children and Commissioning, Inner North London PCT

Rhona Wilkie (Colgate Professional Relations Manager) and Anousheh Alavi (Colgate Scientific Affairs Manager UK & Ireland) - Colgate Palmolive UK Ltd

Jan Goulstone - Senior adviser PSHE and citizenship

Suzanne Iwai – Health Champion (White City),

Lornia Polius – Health Champion (White City),

Christine Mead - Self Care Development Manager, H&F PCT,

Koss Mohammed - Well London White City Volunteer Coordinator

Dr Hendrik Overgaard Nielson – NHS Dentist

Old Oak Children's Centre and Parents Forum

Jacky Feeney – Old Oak Children's Centre
Naudeep Pooni – Oral Health Promotor H&F PCT

Malika Hamiddou – CITAS General Manager and H&F NHS LINKS co-Chairman

The Borough Youth Forum

The Children's Trust Board

The School Nurses Forum

Health Inequalities Task Group

Mr Mahroof Kazi, JSNA Programme Manager

Dr David McCoy, Interim Director of Public Health, NHS H&F

David Evans, Principal Strategy and Performance Officer

Nicola Kingston, Health Improvement Manager, NHS HF

Paul Doe, Chief Executive, Shepherds Bush Housing Association

David Woods, Development Director Octavia Housing

Ian Ruegg, Principal Enabling Officer, LBHF
Nivenne Powell, Service Improvement Manager

Orla Gallagher, Interim Housing Director
Paul Hopkinson, Director of Property Services

Ieuen Bellis, South Team Leader/ Development Manager

Ms Mary Hippolyte, Chairman, Fulham Court Estate, Tenant & Residents Association

Ms Sharon Bruce-Tagoe, Estates Improvement Officer

Mrs Angela O'Connor, Housing Regeneration Project Manager

Dr Helene Brown, Lead GP, Cassidy Medical Centre

Dr Russell Rock, CEO, Chapel Street

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