

APPENDIX 1:**DEPARTMENTAL ANALYSIS - BUDGET REVENUE MONITORING**
QUARTER 3**CHIDRENS SERVICES DEPARTMENT****Variance Analysis by Departmental Division**

Departmental Division	Revised Budget	Variance at Quarter 3	Variance at Quarter 2	Explanation of Variance
	£000s	£000s	£000s	
School Resources	2,310	0	0	
School Improvements and Standards	9,885	0	0	
Children, Youth and Community	15,642	0	50	
Dedicated School Grant & Schools Funding	(3,398)	0	0	
Commissioning Performance and Partnership	810	(57)	(17)	
Children Social Care	31,471	57	171	Additional in year Fostering placements – reduction from previous period a result of non-client based expenditure forecast review.
Overheads	5,012	0	194	Budget pressure reduced due to centralisation of the maternity budgets and a reduction in the forecast for mobile working costs.
Other				
Total	61,732	0	398	

UNACCOMPANIED ASYLUM SEEKING CHILDREN

Variance Analysis by Departmental Division

Departmental Division	Revised Budget	Variance at Quarter 3	Variance at Quarter 2	Explanation
	£000s	£000s	£000s	
Unaccompanied Asylum Seeking Children	1,300	0	223	Budget pressure removed due to additional funding from corporate contingencies.
Total	1,300	0	223	

COMMUNITY SERVICES**Variance Analysis by Departmental Division**

Departmental Division	Revised Budget	Variance at Quarter 3	Variance at Quarter 2	Explanations
	£000s	£000s	£000s	
Adult Social Care	59,443	(1,588)	(1,538)	Following on from the work undertaken by management, the full year effect of a lower level of client activity in placements, packages and direct payments services within this division continues to impact favourably on the variance.
Quality, Commissioning & Procurement	18,557	(375)	5	Underspend due to reduced commitments for Supporting People and underspends of £100k within 3 rd Sector Community Investment programme in this financial year are required for commitments in 2012/ 13 as grant awards are over 2 year period.
Resources	709	(64)	(43)	
Directors & Support Services	193	8	(49)	
Redundancy Budget	173	0	0	
Total	79,075	(2,019)	(1,625)	

TRANSPORT & TECHNICAL SERVICES DEPARTMENT**Variance Analysis by Departmental Division**

Departmental Division	Revised Budget	Variance at Quarter 3	Variance at Quarter 2	Explanation
	£000s	£000s	£000s	
Building & Property Management	530	261	1,027	Variance reduced due to budget virement transferring resources from Planning Division. Overspend due to income shortfall from Housing related technical fees and Building Control fees. There is also an overspend on Civic Accommodation general maintenance.
Highways Division	13,039	(450)	(240)	Favourable forecast resulting from an improvement in rechargeable fees projection.
Planning Division	3,842	(163)	(932)	Planning income from fees and developer recharges are expected to be higher than budget. Reduction in variance due to transfer of resources from Planning Division to Building and Property Management.
Public Protection & Safety	5,093	(72)	(147)	
Dept Support Services and IT	(1,518)	697	498	Overspend predominantly due to not achieving transformational MTFS savings (£630k)
Total	20,986	273	206	

FINANCE AND CORPORATE SERVICES**Variance Analysis by Departmental Division**

Departmental Division	Revised Budget	Variance at Quarter 3	Variance at Quarter 2	Explanations
	£000s	£000s	£000s	
H&F Direct	17,877	(110)	(80)	Variance due to £60k underspend on concessionary fares and other minor variations.
Org. Development	279	120	30	Projected that there will be a residual balance due to Hammersmith & Fulham Bridge Partnership for the transfer of the 4.6 Business Transformation Team staff.
Legal & Dem.Services	-1153	(135)	(75)	Lower Supplies & Services costs in Councillor's Services Unit. Legal Services Division trading account performing above budget.
Communications	-86	350	290	Non achieved MTFS efficiency and loss on Hammerprint trading account.
Finance	-122	(250)	(250)	Increased fraud audit income. Salary underspend in Corporate Accountancy resulting from holding vacancies prior to World Class Financial Management stage 2.
Business Technology	-816	(235)	(210)	Lower payment to HFBP as per terms within the contract.
Executive Services	-425	150	260	Non achievement of £168k of MTFS savings, partially offset by lower salary and Supplies & Services spend.
Corporate Human Resources	284	(260)	(280)	Salary savings, due to posts being held vacant.
Contingencies & Provisions	145	0	0	
Finance And Corporate Services	15,983	(370)	(315)	

ENVIRONMENT, LEISURE AND RESIDENTS SERVICES

Variance Analysis by Departmental Division

Departmental Division	Revised Budget	Variance at Quarter 3	Variance at Quarter 2	Explanations
	£000s	£000s	£000s	
Cleaner, Greener & Cultural Services	27,430	(264)	(223)	The projected underspend on variable waste disposal has increased since quarter 2 (currently projected to be £467k under budget). This favourable variance is offset by adverse variances as follows: Libraries - premises costs (£56k) and high legal services costs due to re-provision of service and resolution of historic salary disputes (£60k) Archives - final one off staff costs as part of service rationalisation (£40k) Fulham Palace Final Costs of Transfer to Fulham Palace Trust (£44k)
Customer & Commercial Services	1,500	(9)	207	The improvement since quarter 2 is due to more favourable income projections on Street Markets and Trade Waste.
Safer Neighbourhoods	6,839	(43)	16	
Director & Resources	527	33	0	
Total	36,296	(283)	0	

HOUSING & REGENERATION DEPARTMENT**Variance Analysis by Departmental Division**

Departmental Division	Revised Budget	Variance at Quarter 3	Variance at Quarter 2	Explanation
	£000s	£000s	£000s	
Housing Options	6,853	(624)	(490)	<p>Explanation of variance The under-spend is mainly due to favourable variances on the Temporary Accommodation account of (£560k) and additional income of (£95k) from the Direct Letting Housing Benefit recycling initiative, offset by minor adverse variances of £31k.</p> <p>Explanation of movement This relates mainly to a small increase in the average weekly rental income from clients in Private Sector Leased (PSL) properties (£103k) and a higher than budget number of decanted clients into Bed & Breakfast accommodation (£67k) offset by minor movements on other budgets of £36k.</p>
Housing Strategy & Regeneration	1,209	54	(15)	
New Deal for Communities	1,873	0	0	
Finance	209	20	(13)	
Total	10,144	(550)	(518)	

CENTRALLY MANAGED BUDGETS**Variance Analysis by Departmental Division**

Departmental Division	Revised Budget	Variance at Quarter 3	Variance at Quarter 2	Explanation
	£000s	£000s	£000s	
Pensions/ Redundancy	4,347	0	0	
Misc Expenditure and Income	(60)	(200)	(450)	Although over achievement of Land Charges income has increased slightly the centralisation of Maternity Budgets has resulted in the transfer of a £280k overspend from departments leading to a reduction in the forecast underspend.
Corporate & Democratic Core	6,496	(65)	(65)	
Housing and Council Tax Benefits	469	0	0	
Insurance	0	0	0	
Net Cost of Borrowing	7,022	(150)	0	Additional investment income earned from higher than expected cash balances.
Levies	2,517	(714)	0	Expected increase in Pension Fund charges not realised.
Contingency	3,704	0		
Capital Financing Adjustment	(21,326)	0	0	
Total	3,169	(1,129)	(515)	

CONTROLLED PARKING ACCOUNTS (CPA)**Variance Analysis**

Departmental Division	Revised Budget	Variance at Quarter 3	Variance at Quarter 2	Explanation
	£000s	£000s	£000s	
Pay & Display	(12,699)	(211)	(100)	Income from Pay and Display has increased by 8% from the previous year.
Permits	(4,690)	(172)	(147)	Income from resident permits increased by 18% from the previous year to quarter 3. This is offset by a reduction of 5% from Business permits.
Civil Enforcement Officer Issued Penalty Charge Notice (PCN)	(6,864)	984	1,029	Income from penalty charge notices is based on a payment rate of £44.88 per PCN issued. The number of PCNs issued by Civil Enforcement Officer is 10% lower than the previous year to quarter 3.
Debt recovered by Bailiffs	0	(646)	(803)	The bailiff recovery forecast is based on an expected number of debts being registered in 2011/12 and a recovery rate based on the financial year. This results in additional income recovered from previous years in 2011/12 of £646k.
Bus Lane PCN	(115)	(283)	(363)	The number of bus lane PCNs issued have increased by 10% as compared to the previous year to quarter 3. This is expected to result in income of £283k more than budgeted.
Closed Circuit Television (CCTV) PCN	(616)	99	23	
Moving Traffic PCN's	(900)	(3,294)	(2,695)	Moving traffic PCN issue numbers have increased over the last 12 months. This has led, at quarter 3, to an estimated income of £3.3m in excess of the budget.

Departmental Division	Revised Budget	Variance at Quarter 3	Variance at Quarter 2	Explanation
Parking Bay Suspensions	(917)	(440)	(358)	Following the price increase in parking bay suspensions in January 2011, the monthly income received has risen to £440k more than budgeted.
Towaways / Removals	(852)	57	77	
Expenditure and Other Income	11,630	1,205	1,030	An additional £1m is planned to be spent on resourcing CCTV and increasing the number of enforcement officers. An increase in income is expected to accrue once the equipment and teams are in place.
Total	(16,023)	(2,701)	(2,306)	