



London Borough of Hammersmith & Fulham

Cabinet

Decision list

Monday, 12 February 2024

If you have any queries about these decisions please contact Katia Neale, Committee Coordinator, mob: 07776 672 956 or email: katia.neale@lbhf.gov.uk

DEADLINE FOR CALL- IN: 3.00 pm on Friday 16 February 2024. Decisions not called in by the above deadline will be confirmed and implemented.

A Confirmed Decision List will be published after 3.00 pm on Friday 16 February 2024.

If you have any queries about call-in, please contact the relevant Policy And Accountability Committee Co-ordinator. A full list of Policy And Accountability Committee Co-ordinators is set out for information at the end of this decision list.

Decisions	Lead Executive Member
<p>STRENGTHENING EDUCATION PROVISION IN HAMMERSMITH AND FULHAM</p> <p>(Item 4 on the agenda) Ward(s): All Wards</p> <p><u>Agreed:</u></p> <p>To approve the Strengthening Education Provision in Hammersmith and Fulham attached at Appendix 1.</p> <p><u>Reason for decision:</u></p> <p>As set out in the report.</p>	<p>Cabinet Member for Children and Education (Councillor Alex Sanderson)</p>
<p>REVENUE BUDGET AND COUNCIL TAX LEVELS 2024/25</p> <p>(Item 5 on the agenda) Ward(s): All Wards</p> <p><u>Agreed:</u></p> <p>To agree for the reasons set out in this report and appendices:</p> <ol style="list-style-type: none">1. To increase the Hammersmith & Fulham element of Council Tax by 2.99% as modelled by the government in its spending power calculations for local government.2. To apply the Adult Social Care precept levy of 2% as modelled by the government in its spending power calculations for local government.	<p>Cabinet Member for Finance and Reform (Councillor Rowan Ree)</p>

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3. To approve a balanced budget for 2024/25 as set out in the report, including the underlying principles and assumptions.
4. To approve **£10.7m** of new investment on key services for residents.
5. To approve fees and charges, as set out in Appendix E, including freezing charges in adult social care, children’s services, and General Fund housing.
6. To approve the Medium-Term Financial Strategy and to note the budget projections to 2027/28 made by the Strategic Director of Finance in consultation with the Strategic Leadership Team. (Appendix B)
7. To note the statement of the Strategic Director of Finance, under Section 25 of the Local Government Act 2003, regarding the adequacy of reserves and robustness of estimates (paragraph 56).
8. To approve the reserves strategy and forecast as set out in Appendix H.
9. To require all Directors to report on their projected financial position compared to their revenue estimates in accordance with the Corporate Revenue Monitoring Report timetable.
10. To authorise Directors to implement their service spending plans for 2024/25 in accordance with the recommendations within this report, the council’s Standing Orders, Financial Regulations, relevant Schemes of Delegation and undertake any further consultation required regarding the Equalities Impact Assessment.
11. Set the council’s element of Council Tax for 2024/25 for each category of dwelling, as outlined in the table below and in full in Appendix A and calculated in accordance with Sections 31A to 49B of the Localism Act 2011.

Category of Dwelling	A	B	C	D	E	F	
Ratio	6/9	7/9	8/9	1	11/9	13/9	1
	£	£	£	£	£	£	
H&F	610.24	711.95	813.66	915.37	1,118.78	1,322.20	1,5

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12. To note, based on the Mayor of London's draft consolidated budget, the element of Council Tax to be charged by the Greater London Authority in accordance with Section 40 of the Local Government Finance Act 1992 for each of the categories of dwellings as shown in the table below.

Category of Dwelling	A	B	C	D	E	F	G	H
Ratio	6/9 £	7/9 £	8/9 £	1 £	11/9 £	13/9 £	15/9 £	18/9 £
b) GLA	314.27	366.64	419.02	471.40	576.16	680.91	785.67	942.80

13. That the overall Council Tax to be set at £1,386.77 per Band D property as follows:

Category of Dwelling	A	B	C	D	E	F	G	H
Ratio	6/9 £	7/9 £	8/9 £	1 £	11/9 £	13/9 £	15/9 £	18/9 £
a) H&F	610.2 4	711.9 5	813.6 6	915.3 7	1,118. 78	1,322. 19	1,525. 61	1,830.7 4
b) GLA	314.2 7	366.6 4	419.0 2	471.4 0	576.1 6	680.9 1	785.6 7	942.80
c) Total	924.5 1	1,078. 59	1,232. 68	1,386. 77	1,694. 94	2,003. 10	2,311. 28	2,773.5 4

14. To authorise the Strategic Director of Finance to collect and recover National Non-Domestic Rate and Council Tax in accordance with the Local Government Finance Act 1988 (as amended), the Local Government Finance Act 1992 and the Council's Scheme of Delegation.

15. To note the Council's estimated position on the Collection Fund (as set out in paragraph 51).

16. To note the performance on the management of arrears across the Council on all debts due (as set out from paragraph 60).

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<p><u>Reason for decision:</u> As set out in the report.</p>	
<p>THE HOUSING REVENUE ACCOUNT (HRA) BUDGET (2024/25), RENTS & SERVICE CHARGES (2024/25) & HRA 10 YEAR BUSINESS PLAN (2024/25 - 2033/34)</p> <p>(Item 6 on the agenda) Ward(s): All Wards</p> <p><u>Agreed:</u></p> <p>That Cabinet agrees:</p> <ol style="list-style-type: none"> 1. To approve the Housing Revenue Account 2024/25 budget for council homes as set out in Table 1. 2. To approve the HRA 10-year Business Plan for Council Homes (2024/25 – 2033/34) as set out in paragraphs 3 - 4 of this report and Appendices 1 - 4. 3. To approve a rent increase of 7.7% from 1 April 2024 (in line with September 2023 CPI+1%), which equates to an average weekly increase for tenants of £9.62 in 2024/25. 4. To approve an increase to shared ownership rents of 7.7% from 1 April 2024 (in line with September 2023 CPI+1%). 5. To approve changes to tenant service charges to reflect the costs of providing communal services from 1 April 2024, which equate to an average weekly increase for tenants of £3.01 in 2024/25. 6. To approve a reduction to charges for heating and hot water to reflect the costs of provision of the district heating service from 1 April 2024, which equate to an average weekly reduction for tenants and leaseholders on the scheme of £0.41 (communal heating), £1.87 (tenants’ personal heating) and £2.21 (leaseholders’ personal heating) in 2024/25. 7. To approve an increase to the management fee for temporary on licence properties of 6.7% (in line with September 2023 CPI) from 1 April 2024. 8. To approve an increase to the rent and service charges for hostels of 7.7% from 1 April 2024 (in line with September 2023 CPI+1%). 9. To increase garage charges for council tenants, resident leaseholders, and for other customers from April 2024 by 6.7% 	<p>Cabinet Member for Finance and Reform (Councillor Rowan Ree)</p>

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<p>(in line with September 2023 CPI).</p> <p>10. To note that any change to parking charges on housing estates will be considered separately with the Council's parking plans.</p> <p>11. To increase car space rental charges for all customers by 6.7% from April 2024 (in line with September 2023 CPI).</p> <p>12. To approve an increase in the Leasehold After Sale – Home Buy Fees by 6.7% from April 2024 from £217 to £232 (in line with September 2023 CPI).</p> <p><u>Reason for decision:</u> As set out in the report.</p>											
<p>FOUR YEAR CAPITAL PROGRAMME 2024-28 AND CAPITAL STRATEGY 2024/25</p> <p>(Item 7 on the agenda) Ward(s): All Wards</p> <p><u>Agreed:</u></p> <ol style="list-style-type: none"> 1. To approve the four-year General Fund Capital Programme budget at £143.6m for the period 2024/25-2027/28 (presented in Table 2 and Appendix 1). 2. To approve the continuation of rolling programmes for 2024/25 funded from the Council's mainstream resources. For financial modelling purposes, these programmes are assumed to continue at the same level until 2027/28: <table border="1" style="margin-left: 40px; margin-bottom: 20px;"> <thead> <tr> <th style="width: 80%;"></th> <th style="width: 20%; text-align: center;">£m</th> </tr> </thead> <tbody> <tr> <td>Corporate Planned Maintenance</td> <td style="text-align: center;">2.400</td> </tr> <tr> <td>Footways and Carriageways</td> <td style="text-align: center;">2.030</td> </tr> <tr> <td>Column Replacement</td> <td style="text-align: center;">0.346</td> </tr> <tr> <td>Total</td> <td style="text-align: center;">4.776</td> </tr> </tbody> </table> <ol style="list-style-type: none"> 3. To delegate approval of the detailed programmes for use of the rolling programmes, in recommendation 2, to the relevant SLT Director in consultation with the Strategic Director of Finance and relevant Lead Cabinet Member. 4. To approve the four-year Housing (HRA) Capital Programme at £432.9m for the period 2024/25-2027/28 as set out in Table 6 and Appendix 1. 5. To delegate authority to the Strategic Director of Finance in consultation with the Cabinet Member for Finance and Reform 		£m	Corporate Planned Maintenance	2.400	Footways and Carriageways	2.030	Column Replacement	0.346	Total	4.776	<p>Cabinet Member for Finance and Reform (Councillor Rowan Ree)</p>
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Footways and Carriageways	2.030										
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Total	4.776										

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<p>to approve the potential use of up to £3.6m of capital receipts under the Government's Flexible Use of Capital Receipts provisions for funding of Invest to Save schemes in 2024/25 (as identified in Appendix 2) and potential match-funding opportunities.</p> <p>6. To approve the Capital Strategy 2024/25, as set out in the report.</p> <p>7. To approve the annual Minimum Revenue Provision policy statement for 2024/25, as set out in Appendix 3.</p> <p><u>Reason for decision:</u> As set out in the report.</p>	
<p>CAPITAL PROGRAMME MONITOR & BUDGET VARIATIONS, 2023/24 (THIRD QUARTER)</p> <p>(Item 8 on the agenda) Ward(s): All Wards</p> <p><u>Agreed:</u></p> <ol style="list-style-type: none"> 1. To note the net increase in forecast capital expenditure of £4.9m for 2023/24. 2. To approve the updated four-year capital programme for 2023-2027 of £706.7m as detailed in Appendix 1. 3. To approve £16.984m additional pre-financing with regards to Hammersmith Bridge stabilisation (£7.927m) and pre-restoration (£9.057m) works, funded from the General Fund borrowing. Much of this will be reclaimed from TfL and Government. 4. To approve £0.5m additional budget with regards to Mund Street refurbishment costs, funded from the General Fund borrowing. 5. To approve £0.54m additional budget for Avonmore predevelopment costs, funded from the General Fund borrowing. 6. To note the potential risks regarding the General Fund Programme, as summarised in paragraphs 25-29. 7. To note the potential risks regarding the Housing Capital Programme, as summarised in paragraphs 30-33. 8. To note prudential indicators presented in Appendix 5, as per Prudential Code requirements. 	<p>Cabinet Member for Finance and Reform (Councillor Rowan Ree)</p>

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<p><u>Reason for decision:</u> As set out in the report.</p>	
<p>TREASURY MANAGEMENT STRATEGY STATEMENT 2024/25</p> <p>(Item 9 on the agenda) Ward(s): All Wards</p> <p><u>Agreed:</u></p> <p>It is recommended that:</p> <ol style="list-style-type: none"> 1. Approval be given to the future borrowing and investment strategies as outlined in this report. 2. The Strategic Director of Finance, in consultation with the Cabinet Member for Finance and Reform, be delegated authority to manage the Council's cash flow, borrowing and investments in 2024/25 in line with this report. 3. In relation to the Council's overall borrowing for the financial year, to approve the Prudential Indicators as set out in this report and the revised Annual Investment Strategy set out in Appendix E. <p><u>Reason for decision:</u> As set out in the report.</p>	<p>Cabinet Member for Finance and Reform (Councillor Rowan Ree)</p>
<p>INSURANCE TENDER 2024-2029</p> <p>(Item 10 on the agenda) Ward(s): All Wards</p> <p><u>Agreed:</u></p> <ol style="list-style-type: none"> 1. To note that Appendices 2 & 3 are not for publication on the basis that they contain information relating to the financial or business affairs of any particular person (including the authority holding that information) as set out in paragraph 3 of Schedule 12A of the Local Government Act 1972 (as amended). 2. To approve the contract awards set out in paragraph 38 of the report. 3. To approve an increase to the self-insurance fund deductible limit for Combined Liability (Lot 2) from £100,000 to £350,000. The financial rationale is detailed in the report at paragraph 11 and Appendix 2. 4. To note that in summary however, the annual premium of the bid is reduced by £164K with an anticipated increase in the self- 	<p>Cabinet Member for Finance and Reform (Councillor Rowan Ree)</p>

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<p>funding provision of circa £75K and therefore net additional saving on bid of £90K noting that given variances in claims experience year on year this needs to be considered over the contract period.</p> <p>5. To note that Lots 1 (Property Insurance) and Lot 9 (Residential Leasehold Buildings insurance) are not to be awarded at this time and as detailed on the report are subject to a further tender process as detailed in this report at paragraphs 32 to 36.</p> <p>6. To approve a delegated authority to the Strategic Director of Finance in conjunction with the Cabinet Member for Finance and Reform to subsequently approve the award of Lots 1 and 9, noting they need to be in place prior to 1st April 2024.</p> <p><u>Reason for decision:</u> As set out in the report.</p>	
<p>URGENT DECISION - EARLY YEARS BUDGET (DEDICATED SCHOOLS GRANT) 2024/25</p> <p>(Item 11 on the agenda) Ward(s): all Wards</p> <p><u>Agreed:</u></p> <p>This report seeks approval of the 2024/25 Early Years Block of the Dedicated Schools Grant for 2024/25 which covers the existing childcare entitlements in addition to the new entitlements for working parents of two year olds and under two year olds from the 2024/25 financial year.</p> <p>The DfE has extended the number of free childcare offers available to working parents in 2024/25. There will be new working parent entitlements introduced for 2-year-olds and children aged 9 months to 2 years during the year. The 2-year-olds offer will be for a maximum of 15 hours per week from 1st April 2024 and the under 2-year-olds offer for a maximum of 15 hours per week from 1st September 2024. It is intended that these offers will be extended further in 2025/26 to a maximum of 30 hours per week.</p> <p>Local authorities are required to set a local formula for both the 2-year-old offers and the under 2s offer in the same way as it has for 3 and 4 year olds over the past 6 years.</p> <p><u>Reason for decision:</u> As set out in the report.</p>	<p>Cabinet Member for Finance and Reform (Councillor Rowan Ree)</p> <p>Cabinet Member for Children and Education (Councillor Alex Sanderson)</p>

Please note that call-in forms should be sent direct to the co-ordinators.

COMMITTEE CO-ORDINATORS

POLICY AND ACCOUNTABILITY COMMITTEE	COORDINATOR
Policy and Oversight Board	David Abbott Tel: 07776 672877
Climate Change & Ecology Policy and Accountability Committee	Amrita White Tel: 07776 672945
Children and Education Policy and Accountability Committee	Debbie Yau Tel: 07901 517470
Social Inclusion and Community Safety Policy and Accountability Committee	Debbie Yau Tel: 07901 517470
Health and Adult Social Care Policy and Accountability Committee	David Abbott Tel: 07776 672877
The Economy, Arts, Sports & Public Realm Policy and Accountability Committee	Charles Francis Tel: 07776 672945
Housing and Homelessness Policy and Accountability Committee	Debbie Yau Tel: 07901 517470

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