

Cabinet

Agenda

MONDAY
6 MARCH 2023
7.00 pm

MAIN HALL
FIRST FLOOR
3 SHORTLANDS
LONDON W6 8DA

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<https://youtube.com/live/rmmRzct1Hcw>

Date Issued
24 February 2023

Membership

Councillor Stephen Cowan, Leader of the Council
Councillor Ben Coleman, Deputy Leader
Councillor Rebecca Harvey, Cabinet Member for Social Inclusion and
Community Safety
Councillor Bora Kwon, Cabinet Member for Civic Renewal,
Councillor Alex Sanderson, Cabinet Member for Children and Education
Councillor Wesley Harcourt, Cabinet Member for Climate Change and
Ecology
Councillor Andrew Jones, Cabinet Member for The Economy,
Councillor Frances Umeh, Cabinet Member for Housing and
Homelessness
Councillor Rowan Ree, Cabinet Member for Finance and Reform
Councillor Sharon Holder, Cabinet Member for Public Realm

If you require further information relating to this agenda please contact:
Katia Neale, Committee Coordinator, tel: 07776 672 956 or email:
katia.neale@lbhf.gov.uk

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website: www.lbhf.gov.uk/councillors-and-democracy

Members of the Public are welcome to attend but spaces are limited. To register for a place please contact katia.neale@lbhf.gov.uk. Seats will be allocated on a first come first serve basis. A loop system for hearing impairment is provided, together with disabled access to the building.



Shortlands

3 Shortlands,
Hammersmith,
London W6 8DA

 **Closest Underground Station**
Hammersmith

 **Closest Bus Stop**
Latymer Court (Stop G)

DEPUTATIONS

Members of the public may submit a request for a deputation to the Cabinet on item numbers **4-5** on this agenda using the Council's Deputation Request Form. The completed Form, to be sent to Katia Neale at the above address, must be signed by at least ten registered electors of the Borough and will be subject to the Council's procedures on the receipt of deputations. **Deadline for receipt of deputation requests: Wednesday 1 March 2023.**

COUNCILLORS' CALL-IN TO SCRUTINY COMMITTEES

A decision list regarding items on this agenda will be published by **Tuesday 7 March 2023**. Items on the agenda may be called in to the relevant Accountability Committee.

The deadline for receipt of call-in requests is: **Friday 10 March 2023 at 3.00pm**. Decisions not called in by this date will then be deemed approved and may be implemented.

A confirmed decision list will be published after 3:00pm on **Friday 10 March 2023**.

Cabinet Agenda

6 March 2023

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2. APOLOGIES FOR ABSENCE	
3. DECLARATION OF INTERESTS	
<p>If a Councillor has a disclosable pecuniary interest in a particular item, whether or not it is entered in the Authority's register of interests, or any other significant interest which they consider should be declared in the public interest, they should declare the existence and, unless it is a sensitive interest as defined in the Member Code of Conduct, the nature of the interest at the commencement of the consideration of that item or as soon as it becomes apparent.</p> <p>At meetings where members of the public are allowed to be in attendance and speak, any Councillor with a disclosable pecuniary interest or other significant interest may also make representations, give evidence or answer questions about the matter. The Councillor must then withdraw immediately from the meeting before the matter is discussed and any vote taken.</p> <p>Where Members of the public are not allowed to be in attendance and speak, then the Councillor with a disclosable pecuniary interest should withdraw from the meeting whilst the matter is under consideration. Councillors who have declared other significant interests should also withdraw from the meeting if they consider their continued participation in the matter would not be reasonable in the circumstances and may give rise to a perception of a conflict of interest.</p> <p>Councillors are not obliged to withdraw from the meeting where a dispensation to that effect has been obtained from the Standards Committee.</p>	
4. SCHOOL BUDGET (DEDICATED SCHOOLS GRANT) 2023/24	19 - 29
5. 'IN PRINCIPLE' APPROVAL OF WOS CONTRACT WITH A VALUE OF UP TO £14M	30 - 36
6. FORWARD PLAN OF KEY DECISIONS	37 – 74

7. DISCUSSION OF EXEMPT ELEMENTS (IF REQUIRED)

LOCAL GOVERNMENT ACT 1972 - ACCESS TO INFORMATION

Proposed resolution:

Under Section 100A (4) of the Local Government Act 1972, that the public and press be excluded from the meeting during the consideration of the following items of business, on the grounds that they contain the likely disclosure of exempt information, as defined in paragraph 3 of Schedule 12A of the said Act, and that the public interest in maintaining the exemption currently outweighs the public interest in disclosing the information.

London Borough of Hammersmith & Fulham

Cabinet

Minutes



Monday 6 February 2023

NOTE: This meeting was held remotely. A recording of the meeting can be watched at on YouTube at: <https://youtu.be/dEcGxMv22ps>

PRESENT

Councillor Stephen Cowan, Leader of the Council
Councillor Ben Coleman, Deputy Leader
Councillor Wesley Harcourt, Cabinet Member for Climate Change and Ecology
Councillor Andrew Jones, Cabinet Member for The Economy
Councillor Sharon Holder, Cabinet Member for Public Realm
Councillor Rebecca Harvey, Cabinet Member for Social Inclusion and Community Safety
Councillor Bora Kwon, Cabinet Member for Civic Renewal
Councillor Rowan Ree, Cabinet Member for Finance and Reform
Councillor Alex Sanderson, Cabinet Member for Children and Education
Councillor Frances Umeh, Cabinet Member for Housing and Homelessness

ALSO PRESENT

Councillor Aliya Afzal-Khan
Councillor Adronie Alford

1. MINUTES OF THE CABINET MEETING HELD ON 9 JANUARY 2023

RESOLVED:

That the minutes of the meeting of the Cabinet held on 9 January 2023 be confirmed and signed as an accurate record of the proceedings, and that the outstanding actions be noted.

2. APOLOGIES FOR ABSENCE

There were no apologies for absence.

3. DECLARATION OF INTERESTS

Councillor Sharon Holder declared a non-pecuniary interest in respect of Item 5, as a Council Tenant. She considered that this did not give rise to a perception of a conflict of interests and, in the circumstances, it would be reasonable to participate in the discussion and vote thereon.

4. PETITIONS : PETITION OF "ENSURING RESPONSIBLE DOG OWNERSHIP AND ENSURING DOGS' ESSENTIAL NEEDS ARE MET"

The Cabinet received one valid petition responding to a proposed Public Spaces Protection Order (PSPO) in relation to responsible dog ownership and dog control.

The Leader invited Mr Tom Holloway, the petition organiser, to address the Cabinet for 5 minutes to present his petition.

Mr Holloway made the following points:

- Some of the 'dog exclusion' areas should be reviewed to permit on lead well behaved dogs to have the opportunity for adequate socialization.
- Rather than 'dogs on leads' blanket rules, to have the option of 'dogs on leads by direction.' However, there were also risks to dogs being on lead as it caused them tension and frustration, therefore enforcement officers should have specialist training on dog behavior to evaluate their request. Off lead sniff walks were particularly important to dogs.
- They agreed with the 'specified maximum' of four dogs per non-qualified or assessed person or walking in smaller parks. However, in order to address more dogs needs and encourage professionals to invest in themselves so they had more skilled walkers, it should be allowed five dogs per person for qualified or assessed companies/ individuals in larger parks like Wormwood Scrubs and also allow eight dogs between two for those companies.
- They agreed that 'dog fouling' should be an offence.
- In relation to the 'poop scoop and/or disposable bag' order, to be less punitive and encourage good behaviour without enforcement and have more bins with free bags.
- To invest in more training and socialisation pens to have good dogs in the borough and advertisement to promote the importance of breeding, socialisation, exercise, and training on a dog's behaviour.
- To look into what revenue could be sought to invest in infrastructure via advertising.
- Not to make restrictions based on an unfortunate event or a few irresponsible dog owners or dog walkers.

Mr Holloway added that the petitioners were fully behind the Council's proposal to introduce rules to promote responsible dog practices and offered their help in suggesting ways forward based on their experience in order to have the best chance in achieving their intended goals. With the Leader's permission he circulated to all Cabinet Members a summary of their response to the PSPO draft.

19:21 – The Leader adjourned the meeting for 3 minutes to give Cabinet Members time to consider their written response.

19:24 – The meeting was resumed.

The Leader thanked Mr Holloway and invited questions from Cabinet Members.

Councillor Rebecca Harvey asked for the reason Mr Holloway was recommending five dogs. She stated that the RSPCA recommended that no more than four dogs were walked at any one time.

Mr Holloway said that the RSPCA were talking about the average dog walker, not necessarily assessed and trained. Based on his 15 years' experience as a dog walker and looking at other councils, five dogs per qualified and assessed person was a sensible number in large areas such as Wormwood Scrubs as dogs tended to stick together. In addition, a lower number would not be financially viable. The number of dogs should be based on the amount of land and the density of visitors in the area.

Councillor Sanderson, as Chair of the Wormwood Scrubs Charitable Trust, slightly disagreed that five dogs per person was a sensible number in Wormwood Scrubs. They were already dealing with issues with non-trained people having far more than five dogs and it was a highly visited area, therefore she would be more comfortable with four dogs per person. Mr Holloway reiterated that they were only suggesting this number to qualified dog owners.

Councillor Sharon Holder asked whether after they had analysed the findings from the survey Mr Holloway would be willing to discuss his dog walking experience with the Council and address the issues he had raised. Mr Holloway confirmed he would be happy to open the dialogue with the Council.

Councillor Adronie Alford expressed her concerns in relation to fining those that did not clean up after their dog, especially as there were not enough bins and bags in the borough. She asked whether more bags could be provided and to ensure that enforcement officers were careful about the enforcement on people.

The Leader replied that the Law Enforcement Team had been trained and briefed not to be harsh on enforcement. He added that with the large increase in dog ownership following the pandemic people needed to be educated to clean after their dog.

Councillor Holder informed that soiled dog bags could now be disposed of in any bin in the borough, not only the dog waste bins.

The Leader thanked Mr Holloway for offering his experience to help developing this policy. He stressed that the Council had consulted widely on this issue but was always open minded to review and adapt the policy to improve the result.

AGREED UNANIMOUSLY BY THE CABINET MEMBERS:

1. To note the petition
2. To take any decisions accordingly

Reason for decision:

As set out in the report.

Alternative options considered and rejected:

As outlined in the report.

Record of any conflict of interest:

None.

Note of dispensation in respect of any declared conflict of interest:

None.

5. THE HOUSING REVENUE ACCOUNT (HRA) BUDGET AND RENTS/SERVICE CHARGES FOR 2023/24

Councillor Sharon Holder declared a non-pecuniary interest as a Council Tenant. She considered that this did not give rise to a perception of a conflict of interests and, in the circumstances, it would be reasonable to participate in the discussion and vote thereon.

Councillor Frances Umeh stated that the Council had made a commitment to improve and invest in homes over the coming years. The Council was investing more than £700m over 12 years (over £1m a week) for major improvement work to existing homes as well as supporting the energy efficiency programme. In addition, there was a commitment to build 3,000 new energy efficient affordable homes within the next few years as well as strengthening the services offered to residents. To achieve that it was crucial that the Housing Revenue Account (HRA) maintained financial resilience.

Councillor Rowan Ree stated that the Council was fully aware of the impact of the cost-of-living crisis on many tenants. Therefore rents would only be increased by 4.4% rather than the 7% cap introduced by the Government. By increasing the charges the HRA would remain sustainable and resilient.

Councillor Adronie Alford expressed her concerns about the HRA. She noted that large savings had been made on the current financial year that were the result of increased income being raised. Therefore, in order to make the account balance it had been necessary to raise the income rather than making savings. She asked if the Council was certain that £1.1m of ongoing annual revenue savings per annum would be enough to balance the accounts considering the inflation and other factors.

The Leader stressed that the Council was committed to not raising rates again this year. They had achieved a balance between managing the HRA account while trying to minimise the impact of increased charges on tenants. He clarified that in Local Government revenue increases were considered savings. The Leader stated that the Council was investing greatly into repairing housing stock as there was a large backlog of investment needed.

In relation to a question from Councillor Alford regarding the high cost of service charges, the Leader replied that leaseholder charges had been kept very low over the last eight years; however, despite genuine concerns for leaseholders facing the cost-of-living crisis, with the challenging economy there was no easy option.

The Leader also addressed Councillor Alford's concerns in relation to the poor performance of contractors, particularly on repairs. He noted that Covid and Brexit had made labour scarce and significantly increased building costs but ensuring contract delivery was a high priority to the Council.

AGREED UNANIMOUSLY BY THE CABINET MEMBERS:

That Cabinet agrees:

1. To approve the Housing Revenue Account 2023/24 budget for council homes as set out in Table 1.
2. To approve £1.1m of ongoing annual revenue savings (when compared to the 2022/23 base budget) per annum from 2023/24.
3. To approve a rent increase of 4.4% from 3 April 2023, which equates to an average weekly increase for tenants of £5.20 in 2023/24.
4. To approve an increase to shared ownership rents of 7% from 3 April 2023.
5. To approve changes to tenant service charges to reflect the costs of providing communal services from 3 April 2023, which equate to an average weekly increase for tenants of 95p in 2023/24.
6. To approve an increase to charges for heating and hot water to reflect the costs of provision of the district heating service from 3 April 2023, which equate to an average weekly increase for tenants and leaseholders on the scheme of £2.75 (communal heating), £10.90 (tenants' personal heating) and £13.78 (leaseholders' personal heating) in 2023/24.
7. To approve an increase to the management fee for temporary on licence properties of 7% from 3 April 2023.
8. To approve an increase to the rent and service charges for hostels of 7% from 3 April 2023.
9. To increase garage charges for council tenants, resident leaseholders, and for other customers from April 2023 by 7%.
10. To note that any change to parking charges on housing estates will be considered separately with the Council's parking plans.
11. To increase car space rental charges for all customers by 7% from April 2023.
12. To approve an increase in the Leasehold After Sale – Home Buy Fees by 7% from April 2023 from £203 to £217.

Reason for decision:

As set out in the report.

Alternative options considered and rejected:

As outlined in the report.

Record of any conflict of interest:

None.

Note of dispensation in respect of any declared conflict of interest:

None.

6. REVENUE BUDGET AND COUNCIL TAX LEVELS 2023/24

The Leader stressed that the continuing national economic conditions of high inflation and interest rates presented many significant challenges to the Council and were affecting residents across the borough. The Council aimed to be the best in the country in offering value for money. With the third lowest Council Tax in the country, only 52% of residents paid the full Council Tax, which meant that 48% were receiving support. Despite the austerity within local government with budget cuts since 2010, services were still being maintained and delivered in addition to new services introduced, such as free adult social care, free breakfast meals for children in all primary schools, a new Law Enforcement Team to keep the streets safe and clean.

The Leader praised Sharon Lea, the Interim Chief Executive, and senior officers, for their commitment to providing residents with good quality services on budget.

AGREED UNANIMOUSLY BY THE CABINET MEMBERS:

That the Budget Council, for the reasons set out in this report and appendices, agree:

1. To increase the Hammersmith & Fulham element of Council Tax by 2.99% as modelled by the government in its spending power calculations for local government
2. To apply the Adult Social Care precept levy of 2% as modelled by the government in its spending power calculations for local government.
3. To set the council's own total net expenditure budget for 2023/24 at £132.627m
4. To approve **£10.651m** of new investment on key services for residents.
5. To approve fees and charges, as set out in paragraph 10, including freezing charges in adult social care, children's services, and general fund housing.

6. To note the budget projections to 2026/27 made by the Director of Finance in consultation with the Strategic Leadership Team.
7. To note the statement of the Director of Finance, under Section 25 of the Local Government Act 2003, regarding the adequacy of reserves and robustness of estimates (paragraph 37).
8. To approve the reserves strategy and realignment of reserves as set out in Appendix J and Appendix K.
9. To require all Directors to report on their projected financial position compared to their revenue estimates in accordance with the Corporate Revenue Monitoring Report timetable.
10. To authorise Directors to implement their service spending plans for 2023/24 in accordance with the recommendations within this report, the council's Standing Orders, Financial Regulations, relevant Schemes of Delegation and undertake any further consultation required regarding the Equalities Impact Assessment.
11. Set the council's element of Council Tax for 2023/24 for each category of dwelling, as outlined in the table below and in full in Appendix A and calculated in accordance with Sections 31A to 49B of the Localism Act 2011.

Category of Dwelling	A	B	C	D	E	F	G	H
Ratio	6/9 £	7/9 £	8/9 £	1 £	11/9 £	13/9 £	15/9 £	18/9 £
a) H&F	581.23	678.11	774.98	871.86	1,065.59	1,259.34	1,453.10	1,743.72

12. To note, based on the Mayor of London's draft consolidated budget, the element of Council Tax to be charged by the Greater London Authority in accordance with Section 40 of the Local Government Finance Act 1992 for each of the categories of dwellings as shown in the table below

Category of Dwelling	A	B	C	D	E	F	G	H
Ratio	6/9 £	7/9 £	8/9 £	1 £	11/9 £	13/9 £	15/9 £	18/9 £
b) GLA	289.43	337.66	385.90	434.14	530.62	627.09	723.57	868.28

13. That the overall Council Tax to be set at £1,306.00 per Band D property as follows:

Category of Dwelling	A	B	C	D	E	F	G	H
Ratio	6/9 £	7/9 £	8/9 £	1 £	11/9 £	13/9 £	15/9 £	18/9 £
a) H&F	581.23	678.11	774.98	871.86	1,065.59	1,259.34	1,453.09	1,743.72
b) GLA	289.43	337.66	385.90	434.14	530.62	627.09	723.57	868.28
c) Total	870.66	1,015.77	1,160.88	1,306.00	1,596.21	1,886.43	2,176.66	2,612.00

14. To authorise the Director of Finance to collect and recover National Non-Domestic Rate and Council Tax in accordance with the Local Government Finance Act 1988 (as amended), the Local Government Finance Act 1992 and the council's Scheme of Delegation.

Reason for decision:

As set out in the report.

Alternative options considered and rejected:

As outlined in the report.

Record of any conflict of interest:

None.

Note of dispensation in respect of any declared conflict of interest:

None.

7. FOUR YEAR CAPITAL PROGRAMME 2023-27 AND CAPITAL STRATEGY 2023/24

Councillor Rowan Ree introduced the report presenting the Council's four-year Capital Programme for the period 2023 to 2027. The council was investing £506.8m over the next four financial years to develop and enhance its assets.

AGREED UNANIMOUSLY BY THE CABINET MEMBERS:

1. To approve the four-year General Fund Capital Programme budget at £123.6m for the period 2023/24-2026/27 (presented in Table 2 and Appendix 1).
2. To approve the continuation of rolling programmes for 2023/24 funded from the Council's mainstream resources. For financial modelling purposes, these programmes are assumed to continue at the same level until 2026/27:

	£m
Corporate Planned Maintenance	2.400
Footways and Carriageways	2.030
Column Replacement	0.346
Total	4.776

3. To delegate approval of the detailed programmes for use of the rolling programmes, in recommendation 2, to the relevant SLT Director in consultation with the Director of Finance and relevant Lead Cabinet Member.
4. To approve the four-year Housing (HRA) Capital Programme at £383.2m for the period 2023/24-2026/27 as set out in Table 5 and Appendix 1.
5. To delegate authority to the Director of Finance in consultation with the Cabinet Member for Finance and Commercial Services to approve the potential use of up to £4.3m of capital receipts under the Government's Flexible Use of Capital Receipts provisions for funding of Invest to Save schemes in 2023/24 and 2024/25 (as identified in Appendix 4) and potential match-funding opportunities.
6. To approve the Capital Strategy 2023/24, as set out in Appendix 3.
7. To approve the annual Minimum Revenue Provision policy statement for 2023/24, as set out in Appendix 5.
8. To note the existing mainstream funded schemes previously approved, but now reprofiled to 2023/24 and future years as detailed in Table 3.

Reason for decision:

As set out in the report.

Alternative options considered and rejected:

As outlined in the report.

Record of any conflict of interest:

None.

Note of dispensation in respect of any declared conflict of interest:

None.

8. CAPITAL PROGRAMME MONITOR & BUDGET VARIATIONS, 2022/23 (THIRD QUARTER)

Councillor Rowan Ree stated that this report provided a financial update on the Council's capital programme for quarter 3 and requested approval for budget variations to the capital programme.

AGREED UNANIMOUSLY BY THE CABINET MEMBERS:

1. To note the net decrease in forecast capital expenditure of £5m for 2022/23. The variations are detailed in Appendix 2.
2. To approve the updated four-year capital programme for 2022-2026 of £641.5m as detailed in Appendix 1.
3. To approve £890,000 additional budget with regards to Hammersmith Bridge Stabilisation works, funded from General Fund borrowing.
4. To note the potential risks regarding the Housing Capital Programme, as summarised in paragraphs 18-21.

Reason for decision:

As set out in the report.

Alternative options considered and rejected:

As outlined in the report.

Record of any conflict of interest:

None.

Note of dispensation in respect of any declared conflict of interest:

None.

9. TREASURY MANAGEMENT STRATEGY STATEMENT 2023/24

Councillor Rowan Ree informed that this report would be presented at Full Council for final approval later in the month. He congratulated all the staff working in treasury management for their success in managing council borrowing during a turbulent year in terms of global markets.

AGREED UNANIMOUSLY BY THE CABINET MEMBERS:

It is recommended that:

1. Approval be given to the future borrowing and investment strategies as outlined in this report.
2. The Director of Finance, in consultation with the Cabinet Member for Finance and Reform, be delegated authority to manage the Council's cash flow, borrowing and investments in 2023/24 in line with this report.

3. In relation to the Council's overall borrowing for the financial year, to approve the Prudential Indicators as set out in this report and the revised Annual Investment Strategy set out in Appendix E.

Reason for decision:

As set out in the report.

Alternative options considered and rejected:

As outlined in the report.

Record of any conflict of interest:

None.

Note of dispensation in respect of any declared conflict of interest:

None.

10. SOURCING STRATEGY

Councillor Rowan Ree introduced the report looking at improving the procurement of goods, works and services across the Council, and making it more transparent and efficient to secure the best outcomes for residents.

AGREED UNANIMOUSLY BY THE CABINET MEMBERS:

To agree the sourcing strategy, attached at Appendix 1, for the council, to be implemented across all directorates and services.

Reason for decision:

As set out in the report.

Alternative options considered and rejected:

As outlined in the report.

Record of any conflict of interest:

None.

Note of dispensation in respect of any declared conflict of interest:

None.

11. CIVIC CAMPUS ENHANCED INVESTMENT

Councillor Andrew Jones introduced the report bringing forward the final budget on the Civic Campus. He thanked the officers involved in the scheme on their success in securing an 80% fixed build contract in 2020 during the pandemic to avoid subsequent inflation. This had been vital considering the economic turmoil and price inflation across many sectors, especially the construction sector experiencing inflation around 20%.

AGREED UNANIMOUSLY BY THE CABINET MEMBERS:

1. Cabinet notes that Appendices 1, 3 and 4 are not for publication on the basis that they are legally privileged as set out in paragraph 5 of Schedule 12A of the Local Government Act 1972.
2. Cabinet approves estimated additional capital funding of £21.4m (£19.2m plus £2.2m contingency) necessary to complete the construction and fit out of the new Town Hall building, associated fees and other works (including necessary changes to the specification of works).
3. Cabinet notes estimated additional one-off revenue costs of £1.6m (£1.4m plus £0.2m contingency) necessary for project costs related to returning to the Town Hall and additional dilapidations provision.
4. Cabinet approves the entering into by the Council of a deed of variation of the Construction Contract dated 1st December 2020 necessary to implement the proposed addition investment and changes to the specification of works the details of which are included at Appendix 1
5. Cabinet approves the procurement strategy for design and assurance services to enable the award of a contract for 11 months for an estimated value of £ 860,000 commencing March 2023.
6. Cabinet approves the award of a contract to Entec Si for Audio Visual services via G-Cloud 13 for a value of £328,060 with a contract term of 1 year commencing from 1st February 2023.
7. Cabinet approves the increase of the long-term leasehold interest to the LLP from a term of 255 years to a term of 999 years, in line with GLA guidance outlined in Appendix 1, but otherwise on the same terms as previously agreed.
8. Cabinet approves the variation to the Conditional Agreement for Lease (CAL) to include a mechanism for payment by the LLP of any additional consideration that may be due in respect of the leases to be granted to the LLP following the grant of those leases in advance of practical completion of the glass pod works should the construction costs for the glass pod works be less than the acceptable land value, in line with the advice to be provided relating to potential tax implications.
9. Cabinet approves a delegation to the Director of Finance, in consultation with the Cabinet Member for Finance and Reform, authority to temporarily increase the Capital Finance Requirement (CFR), for technical accounting purposes, to fund any capital debtor which may arise in the event of timing differences between the drawdown of each lease and the recognition of consideration by the Council, (up to a maximum of £11.9m reflecting the total value of leases proposed to be granted ahead of practical completion of the Pod works).

10. Cabinet approves a delegation to the Strategic Director of the Economy in consultation with the Assistant Director, Legal Services authority to take all necessary steps to facilitate the decisions in 1-7.

Reason for decision:

As set out in the report.

Alternative options considered and rejected:

As outlined in the report.

Record of any conflict of interest:

None.

Note of dispensation in respect of any declared conflict of interest:

None.

12. HIGHWAYS WORKS CONTRACT FRAMEWORK EXTENSION

Councillor Sharon Holder introduced the report seeking to activate the 3-year contract extension periods for all five existing FM Conway highways maintenance contracts, in order to mitigate against expected contract cost increases and to enable the full reprocurement strategy for highways works to be developed and agreed before March 2026.

The Leader added that Sharon Lea, the Interim Chief Executive, always expected high quality of service delivery from contractors and had praised FM Conway. Therefore he would be pleased to extend this framework arrangement.

AGREED UNANIMOUSLY BY THE CABINET MEMBERS:

1. To agree that Appendices 1 and 2 are not for publication on the basis that they contain information relating to the financial or business affairs of any particular person (including the authority holding that information) as set out in paragraph 3 of Schedule 12A of the Local Government Act 1972 (as amended).
2. Approve three-year extensions of the five highways contracts for FM Conway from 1 April 2023 to 31 March 2026 (with annual reviews presented to the Cabinet Member for Public Realm), at a maximum estimated contract value of £45m (£15m per year).
3. To begin work on a procurement strategy for the provision of Highways works beyond the end of the current framework arrangement (from April 2026).

Reason for decision:

As set out in the report.

Alternative options considered and rejected:

As outlined in the report.

Record of any conflict of interest:

None.

Note of dispensation in respect of any declared conflict of interest:

None.

13. FORWARD PLAN OF KEY DECISIONS

The Key Decision List was noted.

14. DISCUSSION OF EXEMPT ELEMENTS (IF REQUIRED)

There was no discussion of exempt elements.

Meeting started: 7.00 pm
Meeting ended: 7.51 pm

Chair

Report to: Cabinet

Date: 06/03/2023

Subject: School Budget (Dedicated Schools Grant) 2023/24

Report of: Councillor Alex Sanderson, Cabinet Member for Children and Education and
Councillor Rowan Ree, Cabinet Member for Finance and Reform

Report author: Peter Haylock, Operational Director of Education and SEND
Tony Burton, Head of Finance Children's Services and Education

Responsible Director: Sukvinder Kalsi, -Director of Finance
Jacqui McShannon, Strategic Director of Children's Services

SUMMARY

This report seeks approval of the final proposed 2023/24 schools block allocation and funding to schools through the schools funding formula for the financial year ending 31 March 2024. Hammersmith & Fulham Schools Forum agreed the model for 2023/24 budget shares on 17 January 2023. The Education and Skills Funding Agency (ESFA) require political endorsement of the Schools' Forum decision to agree the 2023/24 budget.

This report covers the budget decisions for the following Hammersmith & Fulham education provision funded from the four blocks of the Dedicated Schools Grant:

- The Schools Block – funding for mainstream primary and secondary schools. Schools block funding of £115.508m has been confirmed for Hammersmith & Fulham for 2023/24 by The Department for Education (DfE).
 - The Central Services Schools Block Budget – £2.422m funding in 2023/24 to meet the statutory education functions of the local authority and historic central funding commitments.
-

RECOMMENDATIONS

1. Schools Block Budget 2023/24 Financial Year:
 - a. To approve the local authority formula for allocating resources to Hammersmith & Fulham schools for 2023/24 as set out in Appendix 1, the Authority Proforma Tool (APT) for setting school budgets.
 - b. To approve the National Funding Formula (NFF) transitional funding formula factor rates (as set out in Appendix 1) as the basis for calculating the 2023/24 schools funding formula, together with a 0.5%

per pupil Minimum Funding Guarantee (MFG) protection for individual schools versus 2022/23 levels with respect to pupil led funding.

- c. To approve a transfer of £0.577m (0.5% of the total schools' block allocation) from the schools' block to the high needs block in the 2023/24 financial year. This approval is pending the outcome of the disapplication request to the DfE to transfer £1.154m (1.0% of the total schools' block allocation). Should the DfE provide a positive response to the disapplication an approval of the 1% transfer is recommended. This is to support high needs education expenditure for special educational needs in Hammersmith and Fulham.
- d. To approve the proposal to top-slice the 2023/24 Schools Block to the value of £0.200m or 0.17% of the total for the Falling Rolls protection fund in 2022/23. Allocations to mainstream schools from the agreed fund would be agreed by a sub-group of the Schools Forum.
- e. To approve de-delegation budgets of £0.691m for maintained mainstream schools only.
- f. To approve the education functions budgets of £0.262m for maintained mainstream schools only, as confirmed by Schools Forum on 17 January 2023.

2. Central Services Schools Block Budget 2023/24

- a. To approve the proposed budget allocation for Central Services Schools Block DSG totalling £2.422m.

Wards Affected: All

Our Values	Summary of how this report aligns to the H&F Values
Building shared prosperity	The allocation of funding to local schools who are employers within the borough.
Creating a compassionate council	Enables pupils within the borough to receive a good quality education.
Doing things with local residents, not to them	Providing educational opportunities for all pupils within the borough.
Being ruthlessly financially efficient	Contributes to a level of financial stability for schools. The high needs block transfer enables this support to schools to continue and helps to reduce the high needs budget pressure.
Taking pride in H&F	Ensures continuing good quality provision in the borough's schools

	enabling pupils to take pride in their school and the borough.
Rising to the challenge of the climate and ecological emergency	Assists with the delivery of climate Education to young people within the borough.

Financial Impact

Schools Block Budget

This report covers the allocation of the funding for all mainstream schools in Hammersmith & Fulham for education between reception and year 11 for the period April 2023 to March 2024. The basis for the distribution of funds within the Schools Block of the Dedicated Schools Grant across all schools is in line with the regulated range of allowable variables in the grant conditions as determined by the National Funding Formula for Schools and Schools revenue funding 2023 to 2024 Operational Guidance.

Other than the proposed transfer between blocks and the limited fund for falling rolls support, the remaining funds are distributed to individual schools in line with their individual characteristics and with regard to the National Funding Formula.

The budget for the falling rolls protection fund for 2023/24 is made available by a budget top slice from the mainstream schools' budget and agreed at Schools Forum following wide consultation with schools.

De-delegated budgets are budgets managed for schools centrally by the local authority on their behalf.

Funding for education functions is to meet the cost of providing statutory education functions on behalf of maintained schools and in line with the education funding regulations.

Central Services Schools Block (CSSB)

The historic element of CSSB funding has reduced by £0.363m in the year to 2022/23. The decrease has been met by savings on historic CSSB and reducing the short term provision available to support the High Needs Block of the Dedicated Schools Grant.

A balanced budget has been proposed for 2023/24. The Education and Skills Funding Agency will confirm further block funding reductions from 2024/25 in the new financial year. The Education Department is exploring budget options for 2023/24 in order to mitigate expected further block reductions.

Tony Burton, Head of Finance Children's Services and Education, 04/01/2023

Verified by: Sukvinder Kalsi, Director of Finance, 06/01/2023

Legal Implications

The Dedicated Schools Grant is payable to local authorities under section 14 of the Education Act 2002. It is a 'ring fenced grant' that is to say it must be solely spent on the grant conditions and guidance has been prepared by the Education and Skills Funding Agency (ESFA) to assist local authorities in the operation of the dedicated schools grant (DSG).

Each year new regulations are issued as they only cover one year the current being School and Early Years Finance (England) Regulations 2022. These Regulations provide that Local Authorities must consult their Schools Forum and schools maintained by them when determining the school funding formula. Cabinet is the decision-making body for the schools funding formula and must consider the outcome of the consultation and take that into consideration when making a decision on whether to adopt the NFF, as per Schools Forum's recommendation. Although not duty bound to follow the recommendation of Schools Forum following the consultation, if Cabinet departs from the recommendation clear reasons must be given.

Jade Monroe, Chief Solicitor, Social Care 5 January 2023

Background Papers Used in Preparing This Report – ALL PUBLISHED

Schools Forum Papers and draft minutes:

- Schools Forum 11 October 2022 – Provisional Budget and Decision
<http://democracy.lbhf.gov.uk/ieListDocuments.aspx?CId=473&MId=7395&Ver=4>
- Schools Forum 17 November 2022 – Decision on Block Transfer
[Agenda for Schools Forum on Thursday, 17th November, 2022, 2.30 pm | LBHF](#)
- Schools Forum 17 January 2022 – Final Budget and Decision
[Agenda for Schools Forum on Tuesday, 17th January, 2023, 2.00 pm | LBHF](#)

Schools revenue funding 2023 to 2024 Operational Guide

[Schools operational guide: 2023 to 2024 - GOV.UK \(www.gov.uk\)](#)

DETAILED ANALYSIS

Proposals and Analysis of Options

Schools Block

1. The recommended model of distribution of the Schools Block of the Dedicated Schools Grant through the Authority Proforma Tool was agreed by Schools Forum on 17 January 2023 as below and per the detailed funding factor rates and values in Appendix 1.

2. The agreed model provides stability to schools in 2023/24 by ensuring that schools benefit from a 0.5% minimum funding guarantee on a per pupil basis for pupil led funding. The agreed factors are National Funding Formula (NFF) factors (plus area cost adjustment for inner London) uprated by 0.05% to ensure the full schools block allocation is distributed to schools.
3. The national uplift in schools funding for 2023/24 provides a challenge for Schools given inflation levels in the economy and the impact on pay and non pay inflation experienced during 2022/23 financial year. The Autumn Statement indicated further funding to schools nationally from 2023/24 which has been confirmed as the Mainstream Schools Additional Grant (MSAG). An indicative figure of £3.8m has been provided for H&F. School level figures will be finalised by the ESFA in Spring 2023. This grant is a separate grant in 2023/24 but will be included in the core schools budget allocation from 2024/25.
4. A transfer to support the High Needs Block of £1.154m or 1.0% of the Schools Block has been agreed with Schools Forum and will be used to mitigate funding pressures in the high needs budget in 2022/23. The block movement proposed requires agreement of the Department for Education Safety Valve Team and the Minister of State for Education.
5. De-delegation budgets of £0.691m for maintained mainstream schools have been agreed at Schools Forum. These are budgets that maintained primary schools agree to delegate to the local authority to manage and spend.

Area of expenditure	2023/24 £m
Maintained Schools in Financial Difficulty/Contingency	0.178
Maintained Schools Trade Union Facilities Cover	0.025
Maintained Schools Maternity Cover	0.132
Maintained Schools Licence Fees	0.033
Behavioural Support (SEND)	0.053
Free School Meals Eligibility	0.032
The Learning Partnership	0.000
School Improvement Service	0.238
Total	0.691

6. Education functions budgets of £0.262m were also agreed at Forum. These budgets are set with reference to DfE schools funding guidance to meet the cost of meeting the local authorities retained education functions with respect to maintained mainstream schools.

Area of expenditure	2023/24 £m
Finance	0.089
Asset management	0.076
Asbestos management and risk	0.074
Business Intelligence	0.023
Total	0.262

7. Falling rolls budget support of £0.2m is proposed within the budget to provide limited assistance to mainstream schools to manage the impact of reduced rolls in the short term. Schools Forum have agreed the fund which is available to mainstream schools with a good or outstanding Ofsted assessment per the grant conditions. Available funding will be allocated to eligible schools in due course through Schools Forum decision following recommendations to be made by a subgroup of the Schools Forum.

Central Services Schools Block

8. In 2023/24 there is no change to the arrangements for Central Schools Services Block (CSSB) of the DSG. The CSSB allocation for 2023/24 provides funding for:
 - The retained duties element of the Education Services Grant (ESG) for all schools
 - Ongoing central statutory functions – for example Admissions – for maintained schools
 - Ongoing historic commitments.
9. For historic commitments there will be a further reduction to this element of funding for all local authorities receiving it. For Hammersmith & Fulham this equates to a further reduction in grant of £0.363m in 2023/24 versus 2022/23 (a circa £1.9m reduction since 2019/20).
10. The CSSB budget for 2023/24 is presented below and was recommended to and agreed by Schools Forum on 17 January 2023.

Central Services Planned Expenditure 2023/24

Area of Expenditure	2023/24 Proposed
	£m
Copyright Licensing	0.126
Asset Management, Place Planning and Strategic Operations	0.165
Management, Support, Finance/Business Intelligence and SACRE	0.529
Virtual School	0.106
Professional Development Centre/Learning Partnership	0.060
Admissions and ACE	0.528
Contingency to support High Needs Block Expenditure	0.908
Total Spend/Funding	2.422

Reasons for Decision

11. Schools' budget shares from the schools' block of the Dedicated Schools Grant (DSG) are agreed annually according to the process and regulations set out by the Education and Schools Funding Agency (ESFA).
12. Schools Forum and the Local Authority must approve the basis for the allocation to schools. Hammersmith & Fulham Schools Forum agreed the budget model proposed at a meeting on 17 January 2023.

Equality Implications

13. There are no direct negative equality implications for groups with protected characteristics, under the Equality Act 2010, by the approval of these funding proposals set out in the Recommendations.
14. Officers anticipate a neutral impact as the funding model outlined in this report is intended to provide financial stability to schools in the final year of the transitional period before changes in funding and allocations arrangements.
15. Place funding decisions are negotiated with schools, accounting for the needs of the school population and to ensure a budget for the efficient and effective running of schools. In addition to place funding, individual learners also attract top-up funding to deliver to the specification in their Education, Health and Care Plans. Place and top-up funding is determined within the national funding formula for schools funding.

Risk Management Implications

16. The council continues to experience growing pressures on the High Needs budget as a result of demographic growth, government policy changes and the continuing impact of the government's austerity. In addition, there will be further pressure from pay and non-pay inflation. Ensuring that resources available to schools are appropriately allocated supports the delivery of the council's corporate priorities to ensure that children and young people will receive a great start in life and that schools will be amongst the best in the country, with enough places for all and with all children achieving the best that they can.
17. In line with the Council's objective of being Ruthlessly Financially Efficient and given the significant financial pressures faced by schools, it is important that strong oversight and financial monitoring continues to be maintained and appropriate ongoing assurances provided on the management of these risks.

David Hughes, Director of Audit, Fraud, Risk and Insurance, 09 December 2022

Climate and Ecological Emergency Implications

18. This report covers are the revenue budgets for schools and education in Hammersmith and Fulham rather than the maintenance or capital programme on the school's estate. There is no expectation from the DfE that these budgets are used by education providers for anything other than minor revenue maintenance. The local authority holds the budget for the school's capital investment as this is not delegated to schools and subject to separate decisions as part of the medium-term capital strategy.

Verified by, Hinesh Mehta, Strategic Lead – Climate Emergency, 05/01/2023

Consultation

19. The local authority consulted with Schools Forum in October 2022 with respect to the distribution of the provisional schools block allocation advised by the ESFA.
20. The local authority consulted with the wider schools' community in October and November 2022 with respect to the proposed options for the schools block budget allocation. Budget workshops were held for schools to review the key elements of the proposed model over the course of the consultation. A further budget briefing was held on 9 January 2023 to include details of the final recommended proposals and the updated final funding notified by the ESFA in December 2022, prior to Schools Forum on the 17 January 2023.
21. Hammersmith & Fulham Schools Forum agreed the proposed 2022/23 schools block budget shares on 17 January 2023.

LIST OF APPENDICES

Appendix 1, the 2022/23 Authority Proforma Tool (APT) for setting school budgets

Appendix 1 The 2023/24 Budget Authority Proforma Tool submitted to ESFA pending LBHF decision – assuming 1% block transfer

Local Authority Funding Reform Proforma

LA Name:	Hammersmith and Fulham
LA Number:	205

Primary minimum per pupil funding level	Secondary (KS3 only) minimum per pupil funding level	Secondary (KS4 only) minimum per pupil funding level	Secondary minimum per pupil funding level	Disapplication number where alternative MPPF values are used
£4,405.00	£5,503.00	£6,033.00	£5,715.00	

Pupil Led Factors

1) Basic Entitlement Age Weighted Pupil Unit (AWPU)	Reception uplift	No	Pupil Units		0.00	Total	Proportion of total pre MFG funding (%)	Notional SEN (%)				
	Description	Amount per pupil		Pupil Units	Sub Total			Primary Notional SEN (%)	Secondary Notional SEN (%)			
	Primary (Years R-6)	£4,119.89		8,860.00	£36,502,183	£82,115,742	32.40%	2.95%				
	Key Stage 3 (Years 7-9)	£5,808.39		4,482.00	£26,033,190			2.53%				
	Key Stage 4 (Years 10-11)	£6,546.43		2,991.00	£19,580,370			2.53%				
2) Deprivation	Description	Primary amount per pupil	Secondary amount per pupil	Eligible proportion of primary NOR	Eligible proportion of secondary NOR	Sub Total	Total	Proportion of total pre MFG funding (%)	Primary Notional SEN (%)	Secondary Notional SEN (%)		
	FSM	£570.68	£570.68	2,707.00	1,933.00	£2,647,955			£13,442,090	11.93%	0.00%	0.00%
	FSM6	£855.78	£1,250.29	2,886.00	2,463.00	£5,549,261					18.41%	26.40%
	IDACI Band F	£279.19	£406.65	971.01	774.18	£585,917					7.00%	8.90%
	IDACI Band E	£339.89	£540.17	1,699.95	1,286.43	£1,272,687					11.10%	15.40%
	IDACI Band D	£534.07	£752.60	903.54	657.23	£977,191					27.00%	33.00%
	IDACI Band C	£582.66	£825.44	1,011.54	907.36	£1,338,349					31.40%	35.40%
	IDACI Band B	£619.08	£886.13	609.38	571.25	£883,454					1.00%	1.00%
IDACI Band A	£813.30	£1,128.91	90.03	101.03	£187,276	1.00%	1.00%					
4) English as an Additional Language (EAL)	Description	Primary amount per pupil	Secondary amount per pupil	Eligible proportion of primary NOR	Eligible proportion of secondary NOR	Sub Total	Total	Proportion of total pre MFG funding (%)	Primary Notional SEN (%)	Secondary Notional SEN (%)		
	EAL 3 Primary	£704.04		2,305.09		£1,622,886			£2,829,066	2.25%	100.00%	
	EAL 3 Secondary		£1,899.71		477.56	£907,225						100.00%
5) Mobility	Pupils starting school outside of normal entry dates	£1,147.11	£1,650.87	191.92	47.73	£298,956		0.27%	100.00%	100.00%		
6) Low prior attainment	Description	Weighting	Amount per pupil (primary or secondary respectively)	Percentage of eligible pupils	Eligible proportion of primary and secondary NOR respectively	Sub Total	Total	Proportion of total pre MFG funding (%)	Primary Notional SEN (%)	Secondary Notional SEN (%)		
	Primary low prior attainment		£1,402.02	27.50%		£3,415,864			£5,687,175	5.05%	100.00%	
	Secondary low prior attainment (year 7)	54.47%		14.67%	1,069.21	£2,271,311						100.00%
	Secondary low prior attainment (year 8)	64.53%		14.14%								
	Secondary low prior attainment (year 9)	64.53%	£2,124.28	14.11%								
	Secondary low prior attainment (year 10)	64.53%		13.95%								
	Secondary low prior attainment (year 11)	63.59%		14.69%								

Appendix 1 continued

Other Factors

Factor	Lump Sum per Primary School (£)	Lump Sum per Secondary School (£)	Lump Sum per Middle School (£)	Lump Sum per All-through School (£)	Total (£)	Proportion of total pre MFG funding (%)	Notional SEN (%)	
7) Lump Sum	£155,375.92	£155,375.92			£7,302,668	6.48%	0.00%	0.00%
8) Sparsity factor	£66,936.20	£97,372.55	£97,372.55	£97,372.55	£0	0.00%	0.00%	0.00%
Rows 45 to 48 are populated with the NFF methodology, please leave this as is if you wish to follow the NFF. As per the Operational Guidance, the distance thresholds can be increased or the year group size thresholds decreased and the distance threshold taper is optional. An alternative method of allocation to the NFF's average year group size taper can be chosen: the continuous taper (Tapered) or fixed sum (Fixed). Examples of each are provided in the Operational Guidance.								
Primary distance threshold (miles)	2.00	Primary pupil number average year group threshold	21.40	Apply primary distance taper	Yes	NFF, tapered or fixed sparsity primary lump sum?	NFF	
Secondary distance threshold (miles)	3.00	Secondary pupil number average year group threshold	120.00	Apply secondary distance taper	Yes	NFF, tapered or fixed sparsity secondary lump sum?	NFF	
Middle schools distance threshold (miles)	2.00	Middle school pupil number average year group threshold	69.20	Apply middle school distance taper	Yes	NFF, tapered or fixed sparsity middle school lump sum?	NFF	
All-through schools distance threshold (miles)	2.00	All-through pupil number average year group threshold	62.50	Apply all-through distance taper	Yes	NFF, tapered or fixed sparsity all-through lump sum?	NFF	
9) Fringe Payments					£0	0.00%		
10) Split Sites					£17,312	0.02%	0.00%	
11) Rates					£1,272,647	1.13%	0.00%	
12) PFI funding					£0	0.00%	0.00%	
13) Exceptional circumstances (can only be used with prior agreement of ESFA)								
Circumstance					Total (£)	Proportion of total pre MFG funding (%)	Notional SEN (%)	
Additional lump sum for schools amalgamated during FY22-23					£0	0.00%	0.00%	0.00%
Additional sparsity lump sum for small schools					£0	0.00%	0.00%	
Exceptional Circumstance3					£0	0.00%	0.00%	
Exceptional Circumstance4					£0	0.00%	0.00%	
Exceptional Circumstance5					£0	0.00%	0.00%	
Exceptional Circumstance6					£0	0.00%	0.00%	
Exceptional Circumstance7					£0	0.00%	0.00%	
Total Funding for Schools Block Formula (excluding minimum per pupil funding level and MFG Funding Total)					£112,666,700	100.00%		
14) Additional funding to meet minimum per pupil funding level					£0	0.00%	0.00%	
Total Funding for Schools Block Formula (excluding MFG Funding Total)					£112,666,700	100.00%		

Appendix 1 continued

15) Minimum Funding Guarantee		0.50%	£1,486,404	
Where a value less than 0% or greater than 0.5% has been entered please provide the disapplication reference number authorising the value				
Apply capping and scaling factors? (gains may be capped above a specific ceiling and/or scaled)			No	
Capping Factor (%)		Scaling Factor (%)		
Total deduction if capping and scaling factors are applied			£0	
			Total (£)	Proportion of Total funding(%)
MFG Net Total Funding (MFG + deduction from capping and scaling)			£1,486,404	1.30%
Total Funding for Schools Block Formula			£114,153,104	£12,987,319
High Needs threshold (only fill in if, exceptionally, a high needs threshold different from £6,000 has been approved)				
Additional funding from the high needs budget			£0.00	
Growth fund (if applicable)			£0.00	
Falling rolls fund (if applicable)			£200,000.00	
Other Adjustment to 22-23 Budget Shares			£0	
Total Funding For Schools Block Formula (including growth and falling rolls funding)			£114,353,104	
% Distributed through Basic Entitlement			72.88%	
% Pupil Led Funding			92.37%	
Primary: Secondary Ratio			1 :	1.26
23-24 NFF NNDR allocation			£1,272,647	
Total Funding For Schools Block Formula (including growth and falling rolls funding) after deduction of 23-24 NFF NNDR allocation			£113,080,457	

Agenda Item 5

LONDON BOROUGH OF HAMMERSMITH & FULHAM

Report to: Cabinet

Date: 06/03/2023

Subject: 'In principle' approval of WOS contract with a value of up to £14m

Report of: Councillor Andrew Jones, Cabinet Member for the Economy and
Councillor Wesley Harcourt, Cabinet Member for Climate Change and Ecology

Report author: Grace Farnham, Property Transformation Project Manager

Responsible Director: Jonathon Pickstone, Strategic Director of The Economy

SUMMARY

1. Cabinet is asked for 'in principle' approval to award a Works / Optimisation Service (WOS) contract for retrofitting and decarbonising HF Council properties and to delegate approval for the award to the Strategic Director of the Economy.
2. The WOS contract will be used for the installation of Energy Conservation Measures (ECMs) at H&F non-domestic properties, supporting the Council to achieve its net-zero carbon target and reduce borough carbon emissions.
3. The works will be paid for from the Council's annual rolling Capital Planned Maintenance Programme budget and, already approved at Cabinet, alongside decarbonisation grant monies applied for from the latest round of the Public Sector Decarbonisation Scheme (PSDS3b) administered by BEIS/ Salix. 'In principle' decision is sought because the grant announcement has been delayed at BEIS/ Salix, so at present the actual total project value cannot be determined.
4. Cabinet's agreement will enable the Council to award a contract and start spending grant monies as soon as possible once the grant results are announced, necessary because grant funding is time limited.
5. This decision follows the procurement strategy taken to Cabinet on 18th July 2022 and the award report for an IGP contract which have enabled necessary assessment and costing work to be completed to inform this decision report.

Recommendations

1. That Cabinet provides 'in principle' approval for award of contract up to a value of £ 14m via the REFIT framework (subject to the size of the PSDS3b grant awarded by Salix), but where the total value of the contract will not

exceed the combined amount of grant funding received (£6.04m or less) and funding available to be allocated to the scheme via the CPMP budget.

2. To delegate the authority to approve the award of the WOS contract (which will be awarded after the announcement of funding in March / April 2023 when the contract value can be determined) to the Strategic Director of the Economy in consultation with the Cabinet Member for the Economy.

Wards Affected: (Give the Wards directly affected, or “None” or “All”)

Our Values	Summary of how this report aligns to the H&F Values
Building shared prosperity	The installation of low carbon technologies in public buildings will allow residents across the borough to benefit from greener and more efficient buildings.
Creating a compassionate council	This project, directly contributing to the Council’s efforts to tackle climate change, demonstrates compassion by taking action to protect the future health of H&F’s people and environment.
Doing things with local residents, not to them	This activity is part of a strategy which has been informed and scrutinised by the resident-led ‘Climate Strategy Implementation Group’
Being ruthlessly financially efficient	<p>Grant funding from PSDS3b offers the opportunity to drastically reduce H&F’s financial contribution to the identified decarbonisation projects and will provide a sum of up to £6,037,165 to make capital improvements to the Council’s assets.</p> <p>The approach set out in this report will ensure that the Council is able to maximise the amount of external funding available to invest and decarbonise its assets.</p>
Taking pride in H&F	The decarbonisation of public buildings will enable the Council to lead by example in delivering a cleaner and greener borough
Rising to the challenge of the climate and ecological emergency	The works are an important step to achieving the Council’s 2030 net zero commitment

Financial Impact

The overall cost of the Works / Optimisation Service (WOS) contract has been assessed as up to £14million, which is inclusive of a £0.5 million contingency.

Officers are awaiting a decision on a grant application for up to £6.04 million from the PSDS3b.

The Council's contribution to the cost of this contract will be funded from the four-year Corporate Planned Maintenance Programme (CPMP) budget of £12.5m for the period 2021/22-2024/25. The total remaining funds within the current CPMP funding agreement is £10.8m which covers the 2-year period for which the grant is valid.

Financial Regulations require the Director of Finance to accept any grant funding and the associated terms & conditions once the grant has been confirmed and before procurement.

The work on these schemes will be enhancing Council assets and therefore, will be capital in nature. There are no significant risks that the cost will fall to revenue given officers will have control over which works are handed to the contractors.

Once the grant amount has been confirmed and accepted by the Director of Finance, a further approval report will be required to approve the appointment of contractors. As part of this report, Finance comments will need to be provided to confirm the financial status of the contractors, the amount of grant secured and the terms of that grant, the payment model, the funding required and available from the CPMP.

Will Stevens, Finance Manager (The Economy), 26 January 23

Verified by Sukvinder Kalsi, Director of Finance, 30 January 23

Legal Implications

The value of the WOS Contract to be awarded will be over EU thresholds and so the Public Contracts Regulations 2015 will apply.

It will be a High Value Contract under the Council's Contract Standing Orders (CSOs) and these will also apply to the contract.

The WOS Contract will be procurement from the RE:FIT Framework set up by the Crown Commercial Service. The Framework complies with the PCRs. The rules of the Framework will have to be complied with when awarding a contract under it. Using the Framework will also comply with the CSOs.

The relevant Cabinet Member will need to approve the award of the contract (CSO 21.1). All contract awards over £100,000 must be submitted to the Contracts Assurance Board before being submitted for approval to the decision maker as set out in CSO 21.1.

Where the award report concerns the award of contract in excess of £300,000 in value or the expenditure is otherwise significant, then it is a Key Decision (see Article

12 of the Constitution) and must be submitted to Committee Services for publication on the Council's website. The award decision cannot be implemented without the expiry of the call-in period for that decision as shown on the website AND (if a Regulated Contract) expiry of the Standstill Period.

Joginder Bola, Senior Solicitor (Contracts & Procurement), 24 January 2023

Background Papers Used in Preparing This Report

None.

DETAILED ANALYSIS

Proposals and Analysis of Options

Background

6. Since declaring a climate and ecological emergency and publishing its 2030 net zero commitment, the Council has developed a roadmap to decarbonise its non-domestic portfolio.
7. Cabinet took a key step in the roadmap in July 2022 when it approved a procurement strategy to use the RE:FIT framework to award up to two contracts to a suitable 'energy partner':
 - I. An 'IGP contract' to develop high-level assessments (HLAs) and investment grade proposals (IGPs) for decarbonisation and retrofit projects
 - II. A 'Works/Optimisation Service' (WOS) contract, with a value of up to £8m, to manage the installation and delivery of low-carbon heating systems and energy conservation measures (ECMs)
8. After a successful procurement exercise, Asset Plus Limited were awarded the IGP contract (with a value of £0) in August 2022; as per the RE:FIT framework, the Council is now able to award a 'follow-on' WOS contract to the Asset+ without an additional tendering exercise.
9. Since their appointment, Asset+ supported the Council to make a more ambitious application to PSDS3B which – if successful – would require the award of a £11m+ contract (exceeding the approved procurement strategy for an £8m contract). Accounting for the possibility of inflation around 11%, the indicate award sum becomes £ 13.5 m. A £ 0.5 m contingency has then been included to account for project factors.
10. The grant announcement has been delayed by BEIS / Salix, so at present the actual total project value cannot be determined; if less funding is awarded than applied for in our application, then the contract value may be lower. However, should the grant be equal or greater than the amount requested, the contract is likely to be up £ 14m (including contingency), thereby requiring a new approval from Cabinet.

11. Once funding is awarded, the timeframe for spending the entirety of the grant is very short, requiring the Council to mobilise a WOS contract immediately, to mitigate the risk of not being able to spend the full grant amount before the expiry of the grant period.
12. To reduce the risk of underspending grant monies, prior approval to award a high-value contract will enable the Council to:
 - maximise the Council's chances to spend the entire grant awarded and
 - progress an ambitious and part grant-funded retrofit programme that will deliver the decarbonisation of seventeen of the Council assets; this scheme of work will contribute significantly to the Council's efforts to decarbonise its non-domestic portfolio, in line with the net-zero by 2030 target.

Contract value and available budget

13. Due to delays with Salix's assessment of PSDS3b applications, the Council has not yet heard back about the outcome of its grant application. An announcement is expected in March / April. Once the grant value is known, a total value for the contract can be agreed with Asset+ who would then be awarded with WOS contract (subject to negotiation and social value commitments).
14. Based on the High-Level Assessments (HLAs), the contract was initially expected to be in the region of £11m; however, in light of likely design changes to the selected retrofit projects and anticipated increases in project costs (e.g. increasing cost of materials, labour equipment etc.), this report seeks in principle approval to award a contract with a value of up to £13.5m plus contingency, so that the programme can remain flexible and responsive to market/supply chain changes.
15. It's estimated that the monies will enable the Council to decarbonise seventeen of its properties.
16. If H&F's application to PSDS3b is successful, then the funding provided from the CPMP budget will be supplemented with any grant monies awarded by Salix / BEIS. The outcome of the grant application is expected to be announced in Apr / May 2023.

Reasons for Decision

17. Cabinet's approval is required in order to
 - Progress the Council's commitment to a net zero 2030 operational estate by delivering a further phase of decarbonisation works.
 - To start the works as soon as possible, enabled by the quick award of contracts, which will maximise the Council's chances of spending all grant monies (if awarded by BEIS/ Salix) before the expiry of the grant period.

Equality Implications

18. An initial EQIA has been completed and no negative impacts have been identified. However, a subsequent EQIA will be completed once the Council has the results of the grant funding and the detailed IGPs to ensure an accurate assessment can be made. This will be included in the award report.

Risk Management Implications

19. The report recommends giving in 'principle' approval to award a contract via the RE: FIT framework, subject to funding approved under the capital programme and confirmation of external grant funding from the Public Sector Decarbonisation Scheme administered by BEIS/ Salix. This is in line with the Council objective of being ruthlessly financially efficient.
20. The report identifies that the timeframe for spending the entirety of the grant is very short and, without the action being recommended here, there is a risk of not being able to spend the full grant amount before the expiry of the grant. Officers will need to ensure that expenditure incurred is in line with the grant conditions and that suitable documentation is obtained and retained for inspection by the grant funder. Robust project and contract management arrangements will be required to ensure the successful delivery of the programme in line with the funding conditions.

David Hughes, Director of Audit, Fraud, Risk and Insurance, 23 January 2023

Climate and Ecological Emergency Implications

21. The proposed WOS contract will, if successfully executed and funded, decarbonise 17 of H&F's larger corporate buildings and schools. To meet the H&F 2030 net zero target, the Council will need to retrofit the majority of the corporate buildings and schools under its operational control. In line with wider strategic advice from the Committee on Climate Change, the GLA, BEIS and others, the primary focus of this work will be on making buildings more efficient through measures like insulation, and replacing gas fired boilers with electric heating, mainly heat pumps. This contract is essential to enabling this to happen at the pace required by the 2030 target, enabling heat pumps and associated retrofit works to take place in 17 buildings and schools initially and further buildings and schools as funding becomes available.

Implications verified by: Hinesh Mehta, Head of Climate Change, 23 January 2023

Local Economy and Social Value

22. It is a requirement that all contracts awarded by the council with a value above £100,000 provide social value commitments that are additional to the core services required under the contract. These commitments must amount to at least 10% in value of the price of the contract proposed.

23. Paragraph 13 states that Asset Plus will be asked to commit to deliver social value measures before it is awarded a contract. These commitments should be of a proxy value of at least 10% of the price of the contract and should include persuasive method statements to provide confidence that these measures can and will be delivered.

24. It is advised that the commissioner works with Legal to ensure appropriate social value clauses are included in the contract so that the council can enforce its right to compensation if social value commitments are not delivered.

Paul Clarke, Social Value Officer, Economic Development Team, 24 January 2023

Property

25. The works contract will enable progress towards decarbonisation of the council's operational portfolio, a commitment by 2030.

Jonathan Skaife, Acting Head of Commercial Property, 21 January 2023

LIST OF APPENDICES

None



NOTICE OF CONSIDERATION OF A KEY DECISION

In accordance with paragraph 9 of the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012, the Authority hereby gives notice of Key Decisions which the Cabinet, Cabinet Members or Chief Officers intend to consider. The list may change from the date of publication as further items may be entered.

NOTICE OF THE INTENTION TO CONDUCT BUSINESS IN PRIVATE

The Authority also hereby gives notice in accordance with paragraph 5 of the above Regulations that it may meet in private to consider Key Decisions going to a Cabinet meeting which may contain confidential or exempt information.

Reports relating to Cabinet key decisions which may be considered in private are indicated in the list of Cabinet Key Decisions below, with the reasons for the decision being made in private. Any person is able to make representations to the Cabinet if he/she believes the Cabinet decision should instead be made in the public at the Cabinet meeting. If you want to make such representations, please e-mail Katia Neale on katia.neale@lbhf.gov.uk. You will then be sent a response in reply to your representations. Both your representations and the Executive's response will be published on the Council's website at least 5 working days before the Cabinet meeting.

KEY DECISIONS PROPOSED TO BE MADE BY THE AUTHORITY FROM MARCH UNTIL JUNE 2023

The following is a list of Key Decisions which the Authority proposes to take from March 2023. The list may change over the next few weeks.

KEY DECISIONS are those which are likely to result in one or more of the following:

- Any expenditure or savings which are significant (ie. in excess of £300,000) in relation to the Council's budget for the service function to which the decision relates;
- Anything affecting communities living or working in an area comprising two or more wards in the borough;
- Anything affecting the budget and policy framework set by the Council.

The Key Decisions List will be updated and published on the Council's website at least on a monthly basis.

NB: Key Decisions will generally be taken by the Executive at the Cabinet, by a Cabinet Member or by a Chief Officer.

*If you have any queries on this Key Decisions List, please contact
Katia Neale on 07776 672 956 or by e-mail to katia.neale@lbhf.gov.uk*

Access to Key Decision reports and other relevant documents

Key Decision reports and documents relevant to matters to be considered at the Authority by Cabinet only, will be available on the Council's website (www.lbhf.org.uk) a minimum of 5 working days before the Cabinet meeting. Further information, and other relevant documents as they become available, can be obtained from the contact officer shown in column 4 of the list below.

Decisions

All Key Decisions will be subject to a 3-day call-in before they can be implemented, unless called in by Councillors.

Making your Views Heard

You can comment on any of the items in this list by contacting the officer shown in column 4. You can also submit a deputation to the Cabinet related to Cabinet Key Decisions only. Full details of how to do this (and the date by which a deputation must be submitted) will be shown in the Cabinet agenda.

LONDON BOROUGH OF HAMMERSMITH & FULHAM CABINET

Leader	Councillor Stephen Cowan
Deputy Leader	Councillor Ben Coleman
Cabinet Member for Children and Education	Councillor Alexandra Sanderson
Cabinet Member for Civic Renewal	Councillor Bora Kwon
Cabinet Member for Climate Change and Ecology	Councillor Wesley Harcourt
Cabinet Member for Economy	Councillor Andrew Jones
Cabinet Member for Finance and Reform	Councillor Rowan Ree
Cabinet Member for Housing and Homelessness	Councillor Frances Umeh
Cabinet Member for Public Realm	Councillor Sharon Holder
Cabinet Member for Social Inclusion and Community Safety	Councillor Rebecca Harvey

Key Decisions List No. 124 (published 23 February 2023)

KEY DECISIONS LIST – FROM MARCH 2023

The list also includes decisions proposed to be made by future Cabinet meetings

Where column 3 shows a report as EXEMPT, the report for this proposed decision will be considered at the private Cabinet meeting. Anybody may make representations to the Cabinet to the effect that the report should be considered at the open Cabinet meeting (see above).

* All these decisions may be called in by Councillors; If a decision is called in, it will not be capable of implementation until a final decision is made.

Decision to be Made by	Date of Decision-Making Meeting and Reason	Proposed Key Decision Most decisions are made in public unless indicated below, with the reasons for the decision being made in private.	Lead Executive Councillor(s), Wards Affected, and officer to contact for further information or relevant documents	Documents to be submitted to Cabinet <i>(other relevant documents may be submitted)</i>
CABINET MEMBER AND OFFICER DECISIONS				
Finance				
Strategic Director of Social Care	March 2023	Public Health Budget Approval - Primary Care Activity Budget approval report for public health funded services within primary care from April 2021- March 2024.	Deputy Leader, Deputy Leader	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): All Wards	
Chief Executive	March 2023	Collaborative Delivery Agreement Variation This workstream follows the January 2021 Cabinet report on disaggregation from LSCP and Placements. The January report contained a recommendation to delegate authority to the Chief Executive to make variations/extensions to the Collaborative Delivery Agreement from April 21 onwards - this report presents recommendations for both variation and extension.	Ward(s): All Wards	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Contact officer: Will Parsons Tel: 0776 848 6764 Will.Parsons@lbhf.gov.uk	

Decision to be Made by (Cabinet or Council)	Date of Decision-Making Meeting and Reason	Proposed Key Decision Most decisions are made in public unless indicated below, with the reasons for the decision being made in private.	Lead Executive Councillor(s), Wards Affected, and officer to contact for further information or relevant documents	Documents to be submitted to Cabinet (other relevant documents may be submitted)
Strategic Director of the Economy Department	March 2023	<p>Modification of construction Contract of 10 genuinely affordable new homes in Spring Vale Estate</p> <p>Report on the progress of the construction of the 10 new genuinely affordable homes in Spring Vale Estate (which is near completion) and request for approval of Variation of contracts connected to the construction.</p>	Cabinet Member for the Econom	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/ income above £300K - Revenue up to £500k and Capital up to 1.5m		Ward(s):	
Strategic Director for the Environment	March 2023	<p>Healthy School Streets- a public health approach to infrastructure on highways and air quality monitoring</p> <p>This report seeks approval to start a programme of low level infrastructure improvements on the public highway around schools, undertake air quality audits for a number of schools who are in areas of poor air quality (of which there are 28), install air quality monitors and deliver an education programme to schools about the projects with a focus on STEMs. This would be the first year of the programme, with further reports for future years to recommend and apply mitigations for all schools on the list. The programme will report back to the Cabinet member and there will be continuous monitoring. This is a joint programme working with colleagues in Public Health and Education.</p>	Cabinet Member for Public Realm	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Affects 2 or more wards		Ward(s): All Wards	

Decision to be Made by (Cabinet or Council)	Date of Decision-Making Meeting and Reason	Proposed Key Decision Most decisions are made in public unless indicated below, with the reasons for the decision being made in private.	Lead Executive Councillor(s), Wards Affected, and officer to contact for further information or relevant documents	Documents to be submitted to Cabinet (other relevant documents may be submitted)
Strategic Director for the Environment	March 2023	Hammersmith Park - Improvements This relates to the possible partnership between H&F and a developer to make improvements to the bowling green (and possibly the play area) within Hammersmith Park to an estimated value of £450k. There may be financial contributions from both sides covered by agreed Heads of Terms / conditions. Once the details and principles are agreed a report will be forthcoming to seek approval to proceed.	Cabinet Member for Climate Change and Ecology	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/Income above £300K - Revenue up to £500k and Capital up to 1.5m		Ward(s): Shepherds Bush Green	
Strategic Director for the Environment	March 2023	Bishops Park - Improvement Programme This relates to a range of projects to be delivered in Bishops Park. The projects are to be funded through s106 contributions and rental / revenue income received in relation to the Fulham FC stadium development. The report will outline how the monies received will be allocated to various improvement projects in the park.	Cabinet Member for Climate Change and Ecology	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/Income above £300K - Revenue up to £500k and Capital up to 1.5m		Ward(s):	
Cabinet Member for Housing and Homelessness	March 2023	Stack Descale Planned Programme To approve procurement for a 1 year planned programme to deliver soil stack descals across selected housing blocks.	Cabinet Member for Housing and Homelessness	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital		Ward(s): All Wards	

Decision to be Made by (Cabinet or Council)	Date of Decision-Making Meeting and Reason	Proposed Key Decision Most decisions are made in public unless indicated below, with the reasons for the decision being made in private.	Lead Executive Councillor(s), Wards Affected, and officer to contact for further information or relevant documents	Documents to be submitted to Cabinet (other relevant documents may be submitted)
	between £1.5m and £5m			and / or background papers to be considered.
Cabinet Member for Social Inclusion and Community Safety	March 2023	<p>Decision on whether to introduce a Public Space Protection Order in relation to responsible dog ownership</p> <p>This report will outline the result of a public consultation into whether to introduce a Public Space Protection Order in relation to responsible dog ownership across the whole borough</p>	Cabinet Member for Social Inclusion and Community Safety	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Affects 2 or more wards		Ward(s): All Wards	
Cabinet Member for Social Inclusion and Community Safety, Cabinet Member for the Economy	March 2023	<p>Construction Code of Practice</p> <p>The Council's Noise and Nuisance team would like to publish a Code of Practice for Construction Work. By publishing an approved Code of Construction Practice the council will set out clear requirements for how construction works should be carried out. This will help to ensure that all impacts from those works e.g. noise or dust complaints, are minimised.</p>	Cabinet Member for Social Inclusion and Community Safety, Cabinet Member for the Economy	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Affects 2 or more wards		Ward(s): All Wards	
Cabinet Member for Social Inclusion and Community Safety	March 2023	<p>Decision on whether to introduce a Public Space Protection Order (PSPO) in relation to the use of E-scooters, E-bikes, and Pedal Cycles</p> <p>This report will outline the result of a public consultation into whether to introduce a Public Space Protection Order in relation to the</p>	Cabinet Member for Social Inclusion and Community Safety	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting
	Reason: Affects 2 or more wards		Ward(s): Ravenscourt; Hammersmith Broadway; Fulham Reach; Munster; Palace & Hurlingham; Sands End	

Decision to be Made by (Cabinet or Council)	Date of Decision-Making Meeting and Reason	Proposed Key Decision Most decisions are made in public unless indicated below, with the reasons for the decision being made in private.	Lead Executive Councillor(s), Wards Affected, and officer to contact for further information or relevant documents	Documents to be submitted to Cabinet (other relevant documents may be submitted)
		use of e-scooters, e-bikes and pedal cycles across the Thames Path.	Contact officer: Beth Morgan, Charis Champness, Neil Thurlow Tel: 020 8753 3102, , beth.morgan@lbhf.gov.uk, Charis.Champness@lbhf.gov.uk, Neil.Thurlow@lbhf.gov.uk	documentation and / or background papers to be considered.
Cabinet Member for Social Inclusion and Community Safety	25 Mar 2023	Consumption of Alcohol Public Spaces Protection Order Key decision being raised for the Community Safety Unit to consult on extending the existing Public Spaces Protection Order on Consumption of Alcohol. To be taken to Councillor Harvey's CMB, 9th of February.	Cabinet Member for Social Inclusion and Community Safety	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Affects 2 or more wards		Ward(s): All Wards	
Cabinet Member for Public Realm	Before 6 Mar 2023	Safer Cycle Pathway (interim to permanent) Decision will make interim safer cycle pathway on King Street (Goldhawk Road to Lyric Square) permanent.	Cabinet Member for Public Realm	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Affects 2 or more wards		Ward(s): Grove; Hammersmith Broadway; Brook Green; Ravenscourt	
Leader of the Council	Before 25 Mar 2023	Residential Leasehold Buildings Insurance The lease agreement between the Council and residential leaseholders requires the Council,	Cabinet Member for Housing and Homelessness	A detailed report for this item will be available at least five working days
	Reason: Expenditure/Income over		Ward(s): All Wards	

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	£5m & policies or new income, reserves use, overspend over £300K	<p>as freeholder, to arrange building insurance to cover the re-instatement value of the leaseholder's asset. The current insurance provider, Avid indicated a renewal increase of 60% due to the claims experience and inflation. As this was deemed unacceptable, we sought alternative quotation from the Councils main insurance programme provider, Protector. However, shortly after providing their renewal terms, Avid advised that their underwriting provider, Accelerant, had made the decision to withdraw their capacity, leaving Avid unable to accept new business or offer renewals beyond 23 March 2023. Their earlier terms are therefore withdrawn.</p> <p>A quotation was obtained from Protector Insurance, the Council's insurer for the main Property and Liability risks. Due to the dire state of the leasehold insurance market, it was considered preferable to enter into a one-year arrangement and then be in the position in 2024 to re-tender the Council's full insurance programme and also consider any other available options. Additionally, it is hoped the situation will have improved in 12 months, including the re-entrance of Avid, should they secure an alternative provider. The Council has in place an agreement with Protector to provide Property and Liability insurances. Incorporating the residential leasehold cover considered a variation of this contract.</p> <p>REASONS FOR URGENCY: The existing leasehold Buildings insurance expires 31/03/2023. An urgent decision is required to ensure cover continues from 01/04/2023. The lease arrangement requires the Council</p>	<p>Contact officer: Beverly Mills, David Hughes</p> <p>beverly.mills@rbkc.gov.uk, david.hughes@rbkc.gov.uk</p>	before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.

Decision to be Made by (Cabinet or Council)	Date of Decision-Making Meeting and Reason	Proposed Key Decision Most decisions are made in public unless indicated below, with the reasons for the decision being made in private.	Lead Executive Councillor(s), Wards Affected, and officer to contact for further information or relevant documents	Documents to be submitted to Cabinet (other relevant documents may be submitted)
		as freeholder to arrange buildings insurance cover. Failure to place insurance would leave the Council financially exposed and be in breach of lease requirements.		
Leader of the Council	February 2023 Reason: Expenditure/Income over £5m & policies or new income, reserves use, overspend over £300K	<p>Children's SIL Accommodation</p> <p>Approval for the Council to purchase three properties currently being sold by Shepherds Bush Housing Group (SBHG). The properties are currently managed by Centrepont for the purpose of providing supported accommodation to care leavers and homeless young people.</p> <p>REASONS FOR URGENCY: The properties are due to go up for sale at the end of February as part of a wider portfolio of supported accommodation being divested by Shepherds Bush Housing Group (SBHG). Interested parties will then have six weeks to submit closed bids. A decision is needed urgently in order to take these properties out of the portfolio prior to other parties having the opportunity to submit more competitive offers.</p>	<p>Cabinet Member for Children and Education</p> <hr/> <p>Ward(s): All Wards</p> <hr/> <p>Contact officer: Lesley Bell, Sophie Veitch Tel: 07876855124 Lesley.Bell@lbhf.gov.uk, sophie.veitch@lbhf.gov.uk</p>	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
Cabinet Member for Children and Education	13 Mar 2023 Reason: Expenditure/Income above £300K - Revenue up to £500k and Capital up to 1.5m	<p>Short Term Lease for the School House at Hurlingham Academy</p> <p>The report requests approval for consent for Hurlingham Academy to enter into a short term lease of the School House (caretakers lodge).</p>	<p>Cabinet Member for Children and Education</p> <hr/> <p>Ward(s): Palace & Hurlingham</p> <hr/> <p>Contact officer: Daryle Mathurin Tel: 07816 661199 Daryle.Mathurin@lbhf.gov.uk</p>	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.

Decision to be Made by (Cabinet or Council)	Date of Decision-Making Meeting and Reason	Proposed Key Decision Most decisions are made in public unless indicated below, with the reasons for the decision being made in private.	Lead Executive Councillor(s), Wards Affected, and officer to contact for further information or relevant documents	Documents to be submitted to Cabinet (other relevant documents may be submitted)
Cabinet Member for Public Realm	17 Mar 2023	<p>Registration and Mortuary (Fees and Charges)</p> <p>To approve fees and charges from 1 April 2023, and the introduction of new services and income streams within the Registration service.</p>	Cabinet Member for Public Realm	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/ income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): All Wards	
Leader of the Council	February 2023	<p>Supported Housing Acquisition Strategy</p> <p>In response to local housing association divestment from the Supported Housing Market, this paper asks for approvals for property acquisition decisions to be delegated to the relevant Strategic Director in consultation with their Cabinet Member and the Strategic Director for Finance.</p> <p>Reasons for urgency:</p> <p>Properties are being sold during February and March 2023 hence the need for urgent decision.</p> <p>Delegated approval will enable Council decision making to be sufficiently responsive and agile to a complex and varying set of factors informing each acquisition decision.</p> <p>Delegated approval will enable the Council to work with the GLA in a short timeframe to</p>	Leader of the Council	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Affects 2 or more wards		Ward(s): All Wards	

Decision to be Made by (Cabinet or Council)	Date of Decision-Making Meeting and Reason	Proposed Key Decision Most decisions are made in public unless indicated below, with the reasons for the decision being made in private.	Lead Executive Councillor(s), Wards Affected, and officer to contact for further information or relevant documents	Documents to be submitted to Cabinet (other relevant documents may be submitted)
		<p>secure any possible grant funding available.</p> <p>PART OPEN PART PRIVATE Part of this report is exempt from disclosure on the grounds that it contains information relating to the financial or business affairs of a particular person (including the authority holding that information) under paragraph 3 of Schedule 12A of the Local Government Act 1972, and in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information</p>		
Strategic Director for the Environment	March 2023	<p>Supported Housing Acquisition Decision Community Safety</p> <p>Approval to acquire properties necessary for service continuity</p>	Cabinet Member for Social Inclusion and Community Safety	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): All Wards	
Corporate				
Cabinet Member for Housing and Homelessness	March 2023	<p>Procurement Strategy – Dry to Wet Riser Conversion Works in Six (6) Blocks</p> <p>To appoint a Contractor to undertake conversion works of Dry Risers to Wet Risers in Six (6) Blocks to enhance fire safety.</p>	Cabinet Member for Housing and Homelessness	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any
	Reason: Expenditure/Income above £300K - Revenue up to £500k and Capital		Ward(s): All Wards	

Decision to be Made by (Cabinet or Council)	Date of Decision-Making Meeting and Reason	Proposed Key Decision Most decisions are made in public unless indicated below, with the reasons for the decision being made in private.	Lead Executive Councillor(s), Wards Affected, and officer to contact for further information or relevant documents	Documents to be submitted to Cabinet (<i>other relevant documents may be submitted</i>)
	up to 1.5m			supporting documentation and / or background papers to be considered.
Director Children's Services	March 2023	Approval to agree contract with Family support Service (FSS) To enable to enter in to a contract with Family Support Service (FSS).	Cabinet Member for Children and Education	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/ income above £300K - Revenue up to £500k and Capital up to 1.5m		Ward(s): Contact officer: Lesley Bell Lesley.Bell@lbhf.gov.uk	
Cabinet Member for Children and Education	March 2023	Contract Extensions on Family Support (FS) Framework To extend a series of contracts on the Family Support Service (FSS) framework and deliver savings required.	Cabinet Member for Children and Education	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/ income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): All Wards Contact officer: Lesley Bell Lesley.Bell@lbhf.gov.uk	
Strategic Director of the Economy Department	March 2023	Contract extension for Floating Support Service Approval of two procurement strategies for the White City Central scheme.	Cabinet Member for the Economy	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any
	Reason: Affects 2 or more wards		Ward(s): All Wards Contact officer: Ayesha Ovaisi Tel: 020 8753 5584 Ayesha.Ovaisi@lbhf.gov.uk	

Decision to be Made by (Cabinet or Council)	Date of Decision-Making Meeting and Reason	Proposed Key Decision Most decisions are made in public unless indicated below, with the reasons for the decision being made in private.	Lead Executive Councillor(s), Wards Affected, and officer to contact for further information or relevant documents	Documents to be submitted to Cabinet (other relevant documents may be submitted)
				supporting documentation and / or background papers to be considered.
Cabinet Member for Finance and Reform	March 2023	MFD Reprourement The Council has a contract for the provision of multi-functional devices (printers, scanners and copiers) so that its staff can have access to print services in its offices. The contract is due for renewal in 2021.	Cabinet Member for Finance and Reform	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/Income above £300K - Revenue up to £500k and Capital up to 1.5m		Ward(s): All Wards	
Deputy Leader	March 2023	Contract extension for Floating Support Service Agree a contract extension as permitted under the original contract award for plus 2 years to Hestia for floating support services	Deputy Leader	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Affects 2 or more wards		Ward(s): All Wards	
Strategic Director of Social Care	March 2023	Day Opportunities Contract awards Contract awards for three day centres for older people	Deputy Leader	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any
	Reason: Affects 2 or more wards		Ward(s): All Wards	

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				supporting documentation and / or background papers to be considered.
Deputy Leader	March 2023	Extension of Incumbent Homecare Contracts This report seeks Cabinet member approval for the extension of the existing homecare contracts for 1year + 6 months + 6months.	Deputy Leader	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Affects 2 or more wards		Ward(s): All Wards	
Cabinet Member for Children and Education	March 2023	Procurement Strategy for Young Persons and Care Leaver's Semi-independent Living The purpose of this strategy is to set out proposed changes to in-borough commissioned supported housing services for young people at risk of becoming homeless and or at risk of entering the care system as a result of becoming homeless.	Cabinet Member for Children and Education	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): All Wards	
Cabinet Member for Children and Education	March 2023	Semi Independent Living Contract (SIL) Providing the provision of SIL across Care Leavers and Young Persons at Risk Pathway	Cabinet Member for Children and Education	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any
	Reason: Expenditure/Income - Revenue between £500,000		Ward(s): All Wards	

Decision to be Made by (Cabinet or Council)	Date of Decision-Making Meeting and Reason	Proposed Key Decision Most decisions are made in public unless indicated below, with the reasons for the decision being made in private.	Lead Executive Councillor(s), Wards Affected, and officer to contact for further information or relevant documents	Documents to be submitted to Cabinet (other relevant documents may be submitted)
	and £5m and Capital between £1.5m and £5m			supporting documentation and / or background papers to be considered.
Strategic Director for the Environment	March 2023 Reason: Affects 2 or more wards	Refuge Direct Award Direct award refuge provision - 1st April 2021 - 31st March 2022.	Cabinet Member for the Environment Ward(s): All Wards Contact officer: Felicity Charles Tel: 02087534311 Felicity.Charles@lbhf.gov.uk	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
Director Children's Services	March 2023 Reason: Expenditure/Income above £300K - Revenue up to £500k and Capital up to 1.5m	Child and Adolescent Mental Health Services (CAMHS) for 21/22 Exceptional circumstances related to the Covid vaccine roll-out mean that NHS partners are not sufficiently resourced at this time to enter into intended Section 75 arrangements. Therefore, in order to remain within governance requirements, this report seeks approval to directly award contracts for CAMHS services for 2021/22.	Cabinet Member for Children and Education Ward(s): All Wards Contact officer: Craig Holden Tel: 07850 541 477 Craig.Holden@lbhf.gov.uk	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
Cabinet Member for Children and Education	March 2023 Reason: Expenditure/Income over £5m & policies or new income,	Award to the Travel Care Taxi Services Framework Award of providers to the Travel Care Taxi Framework	Cabinet Member for Children and Education Ward(s): All Wards Contact officer: Joe Gunning Tel: 07769672031 Joe.Gunning@lbhf.gov.uk	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any

Decision to be Made by (Cabinet or Council)	Date of Decision-Making Meeting and Reason	Proposed Key Decision Most decisions are made in public unless indicated below, with the reasons for the decision being made in private.	Lead Executive Councillor(s), Wards Affected, and officer to contact for further information or relevant documents	Documents to be submitted to Cabinet (other relevant documents may be submitted)
	reserves use, overspend over £300K			supporting documentation and / or background papers to be considered.
Strategic Director of the Economy Department	March 2023	<p>White City Central - Variation to the appointments of Mae, Curtins, 24 Acoustics, Make:Good and Farrer Huxley to include RIBA 3A</p> <p>This report concerns the proposed development of the site known as White City Central area (“site”).</p> <p>The report seeks the approval for the variation of existing contracts for stage RIBA 3A to assist in the procurement of the main contractor.</p>	Cabinet Member for the Economy	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Affects 2 or more wards		Ward(s): All Wards	
Cabinet Member for Social Inclusion and Community Safety	March 2023	<p>Award for Violence Against Women and Girls Services</p> <p>Award report for VAWG services - Integrated Support Service</p>	Cabinet Member for Social Inclusion and Community Safety	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): All Wards	
Cabinet Member for the Economy	March 2023	<p>AWARD OF CONTRACT AND PROCUREMENT STRATEGY FOR THE COUNCIL’S LAND AND PROPERTY-BASED IT SYSTEM</p> <p>Award of contract and procurement strategy for the council’s land and property-based IT system.</p>	Cabinet Member for the Economy	A detailed report for this item will be available at least five working days before the date of the meeting and will include
	Reason: Expenditure/Income - Revenue between £500,000		Ward(s): All Wards	

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	and £5m and Capital between £1.5m and £5m			details of any supporting documentation and / or background papers to be considered.
Cabinet Member for Children and Education	March 2023	Procurement Strategy to Develop Parenting Assessment Framework Open tender exercise to regularise contract arrangements and enable best value from independent social work led parenting assessments for Children's Social Care.	Cabinet Member for Children and Education	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason:		Ward(s): All Wards Contact officer: Will Parsons Tel: 0776 848 6764 Will.Parsons@lbhf.gov.uk	
Director of Finance	25 Mar 2023	Digital Services future network and security infrastructure The purchase of networking hardware to support new services and sites being set up. Equipment is required to establish secure on-site connectivity and futureproof infrastructure.	Cabinet Member for Finance and Reform	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/ income above £300K - Revenue up to £500k and Capital up to 1.5m		Ward(s): All Wards Contact officer: Ramanand Ladva Tel: 07493864847 Ramanand.Ladva@lbhf.gov.uk	
Cabinet Member for Children and Education	March 2023	Coordination of the Holiday Activision and Food Programme offer across the London Borough of Hammersmith and Fulham Procurement of coordination services for the local delivery of the Holiday Activity and Food	Cabinet Member for Children and Education	A detailed report for this item will be available at least five working days before the date of the meeting and will include
	Reason: Expenditure/ income - Revenue between		Ward(s): All Wards Contact officer: Marcus Robinson	

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	£500,000 and £5m and Capital between £1.5m and £5m	Programme in 2022 with possible extensions up to 2024.	Marcus.RobinsonCHS@lbhf.gov.uk	details of any supporting documentation and / or background papers to be considered.
Cabinet Member for Social Inclusion and Community Safety	March 2023	Award Report for Refuge services This report seeks approval to award a contract to deliver refuge services from April 2022 to March 2027. This contract will support women and children experiencing domestic abuse and other forms of violence against women and girls.	Cabinet Member for Social Inclusion and Community Safety	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): All Wards	
Strategic Director of the Economy Department	March 2023	Warm Works contract Awarding a contract to carry out energy efficiency and low-carbon retrofits for low-income households in the private sector, as part of a wider London consortium and Government grant scheme.	Cabinet Member for the Economy	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/Income above £300K - Revenue up to £500k and Capital up to 1.5m		Ward(s): All Wards	
Cabinet Member for Children and Education	March 2023	Maintained Nursery Grant Funding Approve maintained nursery funding for academic year 22/23 at current levels from early years	Cabinet Member for Children and Education	A detailed report for this item will be available at least five working days
	Reason: Expenditure/Income -		Ward(s): All Wards	

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	Revenue between £500,000 and £5m and Capital between £1.5m and £5m	block	Contact officer: Paul Triantis Paul.Triantis@lbhf.gov.uk	before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
Strategic Director of the Economy Department	March 2023	<p>Procurement Strategy & Award of Air Source Heat Pumps</p> <p>We are proposing to let and award a contract for the supply and installation of air to water source heat pump system (s) at 105 Greyhound Road, W6 8NL and the Public Mortuary at 200 Townmead Road, SW6 2RE.</p>	Cabinet Member for the Economy	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Affects 2 or more wards		Ward(s): Sands End	
Cabinet Member for Housing and Homelessness	March 2023	<p>Contract Award Report - Consultancy Services Framework</p> <p>Contract award report in relation to the appointment of specialist external consultants to deliver professional services for the Economy Department covering: Multi-disciplinary services (such as Quantity Surveyors, Contract Administrators, Project Managers, Principal Designers including CDM Consultants/Advisors, Building Surveyors and Employers Agents including a combination of such services); Engineering Services (such as Mechanical & Electrical and Civil and Structural); Architectural Services; Clerk of Works Services; and Fire Consultancy Services.</p>	Cabinet Member for Housing and Homelessness	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/ income over £5m & policies or new income, reserves use, overspend over £300K		Ward(s): All Wards	

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		The Consultancy Services Framework Agreement comprises eight (8) lots and will run for a period of four (4) years.		
Leader of the Council	March 2023	Open Market Acquisition The authority to acquire residential properties to accelerate the delivery of genuinely affordable housing in the borough, to meet the urgent need for affordable housing.	Cabinet Member for the Economy	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/ income over £5m & policies or new income, reserves use, overspend over £300K		Ward(s): All Wards	
Cabinet Member for Housing and Homelessness	March 2023	Variations to Housing Repairs Contract Contract variation to existing housing repairs contract	Cabinet Member for Housing and Homelessness	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason:		Ward(s): All Wards	
Director of Finance	March 2023	Land and property-based ICT system contract extension Approval of a 12 month contract extension with existing provider IDOX to enable the data migration and new system configuration to take place		A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation
	Reason: Expenditure/ income above £300K - Revenue up to £500k and Capital up to 1.5m		Ward(s): All Wards	

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				and / or background papers to be considered.
Strategic Director of the Economy Department	25 Mar 2023	Framework Award for Disrepair Surveying support Contract award for a consultancy service to provide disrepair surveying support.	Cabinet Member for Public Realm	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/Income above £300K - Revenue up to £500k and Capital up to 1.5m		Ward(s):	
Cabinet Member for Children and Education	March 2023	Translation & Interpretation Services To procure and award one corporate contract for the wider council's use of Translation and Interpretation Services.		A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): All Wards	
Cabinet Member for Public Realm	March 2023	Parking Bailiff Enforcement Procurement Strategy This decision will be to sign off on the procurement strategy relating to the bailiff enforcement contract for outstanding Penalty Charge Notice (PCN) debt.		A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital		Ward(s): All Wards	

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	between £1.5m and £5m		, bram.kainth@lbhf.gov.uk	and / or background papers to be considered.
Cabinet Member for Social Inclusion and Community Safety	<p>March 2023</p> <hr/> <p>Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m</p>	<p>Home care and independent living</p> <p>The key decision award report for home care and independent living to be signed off by Cabinet Member. The service provides home to residents living in the borough with assessed eligible need</p>	<p>Ward(s): All Wards</p> <hr/> <p>Contact officer: Laura Palfreeman Tel: 0208 753 1953 Laura.Palfreeman@lbhf.gov.uk</p>	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
Cabinet Member for Children and Education	<p>March 2023</p> <hr/> <p>Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m</p>	<p>Procurement Strategy for Community Schools Programme Refurbishment Works</p> <p>To refurbish Lena Gardens and Mund St. sites to serve as decant locations for schools in the Community Schools Programme</p>	<p>Ward(s): Avonmore; Addison; Brook Green; Ravenscourt</p> <hr/> <p>Contact officer: Anthony Mugan Anthony.Mugan@lbhf.gov.uk</p>	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
Cabinet Member for Public Realm	<p>March 2023</p> <hr/> <p>Reason: Affects 2 or more wards</p>	<p>Waste, Recycling & Street Cleansing Contract - Provisional Services</p> <p>Recommendations around implementation of additional provisional services to waste contract</p>	<p>Ward(s): All Wards</p> <hr/> <p>Contact officer: Pat Cosgrave Tel: 020 8753 2810 Pat.Cosgrave@lbhf.gov.uk</p>	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or

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				background papers to be considered.
Deputy Leader	March 2023	<p>Direct award for a five public health contracts covering sexual health, substance misuse and stop smoking contracts</p> <p>Direct awards are sought for five public health contracts that are either underway or timetabled to be procured over the next three months. The direct awards allow for staggered procurements to take place and contracts to be in place between the council and provider for short periods up to 31 March 23 and 30 June 23. The contracts cover sexual health, substance misuse and stop smoking contracts.</p>	Deputy Leader	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/ income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): All Wards	
Cabinet Member for Public Realm	March 2023	<p>Contract award for Residential Charging Network expansion</p> <p>The Council has successfully secured £4.2 million of funding from the On-street Residential Charging Scheme (ORCS), run by the Office for Low Emission Vehicles. This report now seeks approval for the procurement strategy to expand the residential lamp column charge point network through an award of a concession contract, as recommended in this report, to Joju Limited (Joju) for a period of five years commencing in Summer 2022, with the option for the Council to extend for a further two years.</p>	Cabinet Member for Public Realm	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/ income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): All Wards	

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Cabinet Member for the Economy	March 2023	Control Team Procurement Strategy - Four Development Sites Procurement of a Control Team for the proposed developments of new homes at Barclay Close, Becklow Gardens, The Grange & Jepson House.	Cabinet Member for the Economy	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): Coningham; Walham Green; Sands End	
Cabinet Member for the Economy	25 Mar 2023	Design Team Procurement Strategy - Four Development Sites Procurement of a Lead Architect and Design Team for the proposed developments of new homes at Barclay Close, Becklow Gardens, The Grange & Jepson House.	Cabinet Member for the Economy	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): Coningham; Walham Green; Sands End	
Cabinet Member for Finance and Reform	March 2023	Modern Desktop Service and Tech-ionic 2 Device refresh partner award Approval for a contract award for a 3rd party supplier to manage elements of the modern desktop service and assist with Tech-Tonic 2 device refresh.	Cabinet Member for Finance and Reform	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): All Wards	

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Strategic Director of the Economy Department	March 2023	<p>Community Schools Programme – Variation to the appointment of Design Team (BPTW)</p> <p>Variation to existing contract for Design Team services (encompassing architectural design services) for the Community Schools Programme.</p>	Cabinet Member for the Economy	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Affects 2 or more wards		Ward(s): Avonmore; Ravenscourt	
Deputy Leader	25 Mar 2023	<p>Direct Award of Contract for Minterne Gardens Extra Care Service</p> <p>The decision is to agree that the Contract with Housing 21 will start from February 2023 until 31st March 2027.</p> <p>The decision is to agree that the total value of the four-year Housing 21 Minterne Gardens contract is expected to be £3,919,566.</p> <p>The service is based on a core and flexi model which fits around resident's needs. This contract will provide a consistent and sustainable Extra Care Service for resident of the borough, which promotes independent living, enabling them to remain in their own home for as long as possible and reduces the need for more expensive residential care.</p>		A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): White City; Wormholt	

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Cabinet Member for the Economy	March 2023	Decision to award a contract for the construction of the Hartopp and Lannoy Point development Award report for appointment of the main contractor on Hartopp and Lannoy Point following approval by Cabinet and Full Council		A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/ income over £5m & policies or new income, reserves use, overspend over £300K		Ward(s): Munster Contact officer: Niral Patel niral.patel@lbhf.gov.uk	
Cabinet Member for Housing and Homelessness	March 2023	Contract Award Report – Consultancy Services Framework Agreement This report seeks approval from the Cabinet Member for Housing to award the contract for the ‘Consultancy Services Framework Agreement’ for the following eight (8) lots: Lot 1: Multi-disciplinary Services – capital projects with a value between £0 to £500,000 The Services may cover all or any of the following disciplines: • Quantity Surveyors • Contract Administrators • Project Managers • Principal Designers • CDM Compliance Consultants • Building Surveyors • Employer’s Agents Lot 2: Multi-disciplinary Services – capital projects with a value between £500,001 to £3.5m Lot 3: Multi-disciplinary Services – capital projects valued between £3,500,001 to £6.5m Lot 4: Multi-disciplinary Services – capital projects valued at above £6,500,001 Lot 5: Civil and Structural and Mechanical and Electrical Engineering Services The	Cabinet Member for Housing and Homelessness	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/ income over £5m & policies or new income, reserves use, overspend over £300K		Ward(s): All Wards Contact officer: Nick Marco-Wadey Tel: 07988490264 Nick.Marco-Wadey@lbhf.gov.uk	

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		<p>Services comprise any or all of the following:</p> <ul style="list-style-type: none"> • Structural Engineering; • Civil Engineering; and • Mechanical and Electrical (M&E) and Public Health Engineering <p>Lot 6: Architectural Services for building related projects with values up to £500,000 Architectural services</p> <p>Lot 7: Clerk of Works Clerk of Works services</p> <p>Lot 8: Fire Consultancy Services Passive compartmentation surveys, fire risk assessments and fire door inspections</p> <p>*Note- the final contract award will be dependant on the provision of the Framework agreement and call-off process documents. These are to be supplied by the procurement team.</p>		
Cabinet Member for Public Realm	<p>March 2023</p> <hr/> <p>Reason: Expenditure/Income above £300K - Revenue up to £500k and Capital up to 1.5m</p>	<p>Frank Banfield Community Garden</p> <p>To conduct a tender process for the construction of a community garden and hub in Frank Banfield Park. The works are wholly funded by S106 and have been previously approved by the planning department.</p>	<p>Cabinet Member for Public Realm</p> <hr/> <p>Ward(s): Hammersmith Broadway</p> <hr/> <p>Contact officer: Hugo Ross-Tatam</p> <p>Hugo.ross-tatam@lbhf.gov.uk</p>	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
Cabinet Member for Housing and Homelessness	<p>25 Mar 2023</p> <hr/> <p>Reason: Expenditure/Income - Revenue between</p>	<p>Procurement Strategy decision: Agreement to access and call-off the Fusion 21 Framework, Lot 4 'Housing Disrepair'</p> <p>Seeking approval for two stages of agreement.</p> <p>The first stage of agreement is</p>	<p>Cabinet Member for Housing and Homelessness</p> <hr/> <p>Ward(s): All Wards</p> <hr/> <p>Contact officer: Richard Buckley</p>	A detailed report for this item will be available at least five working days before the date of the meeting and will include

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	£500,000 and £5m and Capital between £1.5m and £5m	<p>to join the Fusion 21 Framework Lot 4 'Housing Disrepair'. This provides us with access to 13 pre-qualified and competitively ranked disrepair, damp and mould contractors. This stage does not require any financial commitment.</p> <p>The second stage of agreement, is to call-off the framework via a direct award for £1,500,000 worth of disrepair works. We are looking to call -off £1,500,000 per year, for three years. This stage will be subject to:</p> <ul style="list-style-type: none"> > stage 1 approval > finance verification confirming budget. 	richard.buckley@lbhf.gov.uk	details of any supporting documentation and / or background papers to be considered.
Cabinet Member for Housing and Homelessness	<p>25 Mar 2023</p> <p>Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m</p>	<p>Direct Award decision - Responsive capital repairs, disrepairs and damp and mould</p> <p>Seeking approval for two stages of agreement.</p> <p>The first stage of agreement is to join the Fusion 21 Framework Lot 4 'Housing Disrepair'. This provides us with access to 13 pre-qualified and competitively ranked disrepair, damp and mould contractors. This stage does not require any financial commitment.</p> <p>The second stage of agreement, is to call-off the framework via a direct award for £1,500,000 worth of disrepair works. We are looking to call -off £1,500,000 per year, for three years. This stage will be subject to:</p> <ul style="list-style-type: none"> > stage 1 approval 	<p>Cabinet Member for Housing and Homelessness, Cabinet Member for Housing and Homelessness, Cabinet Member for Housing and Homelessness</p> <p>Ward(s): All Wards</p> <p>Contact officer: Nick Marco-Wadey Tel: 07988490264 Nick.Marco-Wadey@lbhf.gov.uk</p>	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.

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		> finance verification confirming budget.		
Cabinet Member for Children and Education	25 Mar 2023	<p>Step Up to Social Work Procurement Strategy</p> <p>The Step Up to Social Work Programme is a fully funded training programme for social workers. The current contract ends on 26th June 2023 with no option to extend. Hammersmith and Fulham is the lead borough on behalf of the West London Regional Partnership for this programme. This report seeks approval of a strategy to recommission a higher education partner to work with the local authority to deliver the programme by way of a competitive procurement exercise.</p>		A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): All Wards	
Strategic Director of the Economy Department	Before 7 Jun 2023	<p>Decarbonisation of non-domestic properties (phase 2) - WOS - contract award</p> <p>Decision relates to the award of a Works / Optimisation Service (WOS) contract for retrofitting and decarbonising H&F assets (incl. replacement of gas boilers with ASHPs).</p> <p>This decision follows the procurement strategy taken to Cabinet on 18th July 2022 and the Cabinet report (requesting approval for authority to award the contract to be delegated to relevant the SLT Director, in consultation with the Cabinet Member) on 6th March 2023.</p> <p>The WOS contract will be used for the installation of Energy Conservation Measures (ECMs) at H&F non-domestic properties. The delivery of decarbonisation and retrofit projects will support the Council to achieve its net-zero</p>	Cabinet Member for the Economy	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/Income over £5m & policies or new income, reserves use, overspend over £300K		Ward(s): All Wards	

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		carbon target and reduce carbon emissions in H&F.		
Strategic Director of the Economy Department	25 Mar 2023	Netcall services renewal March 2023 The contract for the council's main call management platform, Netcall, is coming to an end in March 2023 and needs to be renewed to maintain operational service.	Cabinet Member for the Economy	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/ income above £300K - Revenue up to £500k and Capital up to 1.5m		Ward(s):	
Cabinet Member for the Economy	March 2023	Civic Campus, Deed of Variation approval Deed of Variation approval for Contracts A & B	Cabinet Member for the Economy	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/ income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): Hammersmith Broadway	
Cabinet Member for Public Realm	25 Mar 2023	Body Collection, Mortuary Services Contract Procurement to award contract to collect coronial deceased on behalf of the West London Coronial Service.	Cabinet Member for Public Realm	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or
	Reason: Expenditure/ income - Revenue between £500,000 and £5m and Capital between £1.5m and		Ward(s): All Wards	

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	£5m			background papers to be considered.
Cabinet Member for Housing and Homelessness	25 Mar 2023	<p>Procurement Strategy/Contract Award approval to Cablesheer to support with housing voids and repairs</p> <p>We are looking for both procurement strategy and contract award approval to direct award a 3 year contract to Cablesheer. The contract will instruct work orders to Cablesheer to support our term-service patch contractors with housing voids and repairs.</p> <p>This direct award will be through a compliant Construction Framework (The national framework partnership). The contract value will be for a maximum value of £4,500,000 over a 36 month duration. The contract will apportion the spend equally at £1,500,000 per annum.</p>	Cabinet Member for Housing and Homelessness	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): All Wards	
Cabinet Member for Housing and Homelessness	1 Mar 2023	<p>Direct Award via the Fusion 21 FW for a General Building Works Contractor</p> <p>We are proposing to direct award via the Fusion 21 Framework, a three year, three million pound contract (total contract value) for General Building Works.</p> <p>This Contractor will support our short/medium term relief efforts in relation to Voids and Disrepairs across all patches. Using the Fusion 21 FW will provide us with a well known route to market which offers a suitable and familiar contract vehicle within in it (the JCT measured term contract).</p> <p>Please see the Procurement Strategy for more details.</p>	Cabinet Member for Housing and Homelessness	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): All Wards	

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Cabinet Member for Housing and Homelessness	March 2023	<p>Contract Award for Capital Repair and Disrepair Works (3 year Contract)</p> <p>We are proposing to directly award a £4,500,000, 3 year contract to an existing contractor for Capital Repair and Disrepair Works.</p> <p>This will be a direct contract award outside of a compliant framework/DPS or open procurement competition and therefore this is a waiver request to contract standing orders.</p> <p>We are pursuing this route as the contractor in question has a strong track record of delivery for LBHF and further more they are currently working on similar orders. This will mean minimal handover/transition pressure which is essential for ensuring continuity of service within a high demand works area.</p>	Cabinet Member for Housing and Homelessness	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): All Wards	
Strategic Director for the Environment	21 Mar 2023	<p>Askew Road Lib proposals for future provision</p> <p>To ensure the long-term provision and improvement of Library services at Askew Road Library, and to deliver cost efficiencies, it is proposed to contract with Citizens Advice Hammersmith and Fulham (CAHF) for the delivery of services for 5 years from 1 April 2023 to 31 March 2028. CAHF will provide 2 full time staff who will manage a team of volunteers, whilst book stock and other services such as Internet PCs will continue to be provided through the existing arrangements, with the council retaining a consistent service across all library sites. CAHF have been successfully providing the library service at Avonmore library and neighbourhood centre since 2012. The proposed 5 year lease term aligns with the arrangement</p>	Cabinet Member for Public Realm	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/Income above £300K - Revenue up to £500k and Capital up to 1.5m		Ward(s): Coningham; Wendell Park	

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		in place at Avonmore Library (also ending on 31 March 2028).		
Cabinet Member for Children and Education	27 Mar 2023	Decision to directly award CAMHS contracts Direct award of CAMHS contracts to West London Trust for period of 2023/24, 2024/25, 2025/26	Cabinet Member for Children and Education	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/Income - Revenue between £500,000 and £5m and Capital between £1.5m and £5m		Ward(s): All Wards Contact officer: Paul Triantis Paul.Triantis@lbhf.gov.uk	

CABINET - 6 March 2023

Cabinet	6 Mar 2023	School Budget (Dedicated Schools Grant) 2023/24 To approve the schools budget funding formula for allocating resources to H&F schools for the financial year 2023/24	Cabinet Member for Children and Education	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/Income over £5m & policies or new income, reserves use, overspend over £300K		Ward(s): All Wards Contact officer: Tony Burton tony.burton@lbhf.gov.uk	
Cabinet	6 Mar 2023	'In principle' approval of Works / Optimisation Service (WOS) contract for retrofitting and decarbonising HF Council properties This Key Decision is a notice of: (1) an 'in principle' decision to award a Works / Optimisation Services (WOS) contract in	Cabinet Member for the Economy	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation
	Reason: Expenditure/Income over £5m & policies or new income, reserves use,		Ward(s): All Wards Contact officer: Jonathan Skaife Jonathan.Skaife@lbhf.gov.uk	

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	overspend over £300K	<p>excess of £10m; and (2) to make the contract award an Officer's Decision, delegating the award of the contract to the identified supplier to the Strategic Director of the Economy (in consultation with the Cabinet Member).</p> <p>The WOS contract will be used for the installation of Energy Conservation Measures (ECMs) at H&F non-domestic properties. The delivery of decarbonisation and retrofit projects will support the Council to achieve its net-zero carbon target and reduce carbon emissions in H&F.</p> <p>The Council is awaiting the results of its application to the Public Sector Decarbonisation Scheme (PSDS); after notification of the outcome, the total value of the contract will be set (based on amount of grant funding won), and the contract awarded by the SD of the Economy (in consultation with the Cabinet Member).</p>		and / or background papers to be considered.

CABINET - 17 April 2023

Cabinet	17 Apr 2023	<p>11 Farm Lane, Fulham, SW6 1PU - Budget Request and Construction Stage Procurement Strategy</p> <p>Budget request for the Farm Lane development and the procurement strategy for procuring a mains works contractor.</p>	Cabinet Member for the Economy	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or
	Reason: Expenditure/ income above £300K - Revenue up to £500k and Capital up to 1.5m		Ward(s): Lillie	
	Contact officer: Labab Lubab Tel: 020 8753 4203 Labab.Lubab@lbhf.gov.uk			

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				background papers to be considered.
Cabinet	17 Apr 2023 Reason: Expenditure/ income over £5m & policies or new income, reserves use, overspend over £300K	Acquisition of Affordable Homes Under Construction Acquisition of 58 affordable homes under construction in a private development in the borough.	Cabinet Member for the Economy Ward(s): College Park and Old Oak Contact officer: Mo Goudah mo.goudah@lbhf.gov.uk	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
Cabinet	17 Apr 2023 Reason: Expenditure/ income above £300K - Revenue up to £500k and Capital up to 1.5m	Lillie Road – Budget Request and Construction Stage Procurement Strategy Construction Contractor Procurement Strategy	Cabinet Member for the Economy Ward(s): Lillie Contact officer: Labab Lubab Tel: 020 8753 4203 Labab.Lubab@lbhf.gov.uk	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
Cabinet	17 Apr 2023 Reason: Expenditure/ income over £5m & policies or new income, reserves use, overspend	Procurement strategy - Contract for Unattended CCTV camera system This report sets out the procurement strategy for Unattended CCTV goods and services.	Cabinet Member for Public Realm Ward(s): All Wards Contact officer: Akintomide Akinrogbe akintomide.akinrogbe@lbhf.gov.uk	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or

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	over £300K			background papers to be considered.
Cabinet	17 Apr 2023	2022/23 Corporate Revenue Monitor - Month 9 (December 2022) To give an update on forecast outturn position in line with financial regulations and to request budget virements if required.	Cabinet Member for Finance and Reform	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Affects 2 or more wards		Ward(s): All Wards	
		Contact officer: Elizabeth Nash Tel: 020 8753 2567 Elizabeth.Nash@lbhf.gov.uk		

CABINET - 15 May 2023

Cabinet	15 May 2023	Procurement strategy for Town Hall catering operation. This report seeks approval of the procurement strategy for appointing catering operators to provide catering and hospitality for the newly refurbished Town Hall. The procurement strategy will cover catering for events in the Town Hall, the operation of a café/bar on the sixth floor, and the option of including the new café on the Civic Campus.	Cabinet Member for the Economy	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/ income over £5m & policies or new income, reserves use, overspend over £300K		Ward(s): All Wards	
		Contact officer: Denise McEnery, Philippa Cartwright Denise.McEnery@lbhf.gov.uk, Philippa.Cartwright@lbhf.gov.uk		
Cabinet	15 May 2023	Network and telephony provision Procurement of network links and associated services plus telephony (e.g. phone and alarm lines)	Cabinet Member for the Economy	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation
	Reason: Expenditure/ income over £5m & policies or new income, reserves use,		Ward(s): All Wards	
		Contact officer: David Wadham Tel: 07776 672 392 david.wadham@lbhf.gov.uk		

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	overspend over £300K			and / or background papers to be considered.
Cabinet	15 May 2023 Reason: Expenditure/ income over £5m & policies or new income, reserves use, overspend over £300K	Procurement Strategy for Mental Health Supported Housing Procurement strategy for our mental health supported housing in borough contracts. PART OPEN PART PRIVATE Part of this report is exempt from disclosure on the grounds that it contains information relating to the financial or business affairs of a particular person (including the authority holding that information) under paragraph 3 of Schedule 12A of the Local Government Act 1972, and in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information.	Deputy Leader Ward(s): All Wards Contact officer: Michele Roberts Tel: 020 8834 4734 Michele.Roberts@lbhf.gov.uk	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
Cabinet	15 May 2023 Reason: Budg/pol framework	Community Schools Programme decant works and mobilisation The report seeks budget approval for refurbishment works at the Lena Gardens and Mund Street sites that are intended to be be decant locations for the Community Schools Programme	Cabinet Member for Children and Education Ward(s): All Wards Contact officer: Anthony Mugan, Daryle Mathurin Tel: 07816 661199 Anthony.Mugan@lbhf.gov.uk Daryle.Mathurin@lbhf.gov.uk	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.

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CABINET - 5 June 2023				
Cabinet	5 Jun 2023	Schools' Capital Strategy and Budget 2023-26 This report seeks budget approval for the schools' capital programme for 2023-2026.	Cabinet Member for Children and Education	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Expenditure/ income over £5m & policies or new income, reserves use, overspend over £300K		Ward(s): All Wards	
Cabinet	5 Jun 2023	Fixed Penalty Notices to be issued by LET team Update to several of the existing amounts	Cabinet Member for Public Realm	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Affects 2 or more wards		Ward(s): All Wards	
Cabinet	5 Jun 2023	School Organisation and Sufficiency Review The report summarises projected numbers of pupils on roll and makes recommendations on school organisation	Cabinet Member for Children and Education	A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered.
	Reason: Budg/pol framework		Ward(s): All Wards	