

# Cabinet

## Agenda

**MONDAY**  
**5 DECEMBER 2022**  
**7.00 pm**

**MAIN HALL**  
**FIRST FLOOR**  
**3 SHORTLANDS**  
**LONDON W6 8DA**

Watch the meeting  
live on YouTube:  
<https://youtu.be/NBFuaZ49314>

**Date Issued**  
**25 November 2022**

### Membership

Councillor Stephen Cowan, Leader of the Council  
Councillor Ben Coleman, Deputy Leader  
Councillor Rebecca Harvey, Cabinet Member for Social Inclusion and  
Community Safety  
Councillor Bora Kwon, Cabinet Member for Civic Renewal,  
Councillor Alex Sanderson, Cabinet Member for Children and Education  
Councillor Wesley Harcourt, Cabinet Member for Climate Change and  
Ecology  
Councillor Andrew Jones, Cabinet Member for The Economy,  
Councillor Frances Umeh, Cabinet Member for Housing and  
Homelessness  
Councillor Rowan Ree, Cabinet Member for Finance and Reform  
Councillor Sharon Holder, Cabinet Member for Public Realm

If you require further information relating to this agenda please contact:  
Katia Neale, Committee Coordinator, tel: 07776 672 956 or email:  
[katia.neale@lbhf.gov.uk](mailto:katia.neale@lbhf.gov.uk)

Reports on the open Cabinet agenda are available on the Council's  
website: [www.lbhf.gov.uk/councillors-and-democracy](http://www.lbhf.gov.uk/councillors-and-democracy)

### PUBLIC NOTICE

The Cabinet hereby gives notice of its intention that it may want to hold part of this meeting in private to consider the exempt elements of item 7 which are exempt under paragraph 3 of Schedule 12A to the Local Government Act 1972, in that they relate to the financial or business affairs of any particular person, including the authority holding the information.

The Cabinet has received no representations as to why the relevant part of the meeting should not be held in private.

**Members of the Public are welcome to attend but spaces are limited. To register for a place please contact [katia.neale@lbhf.gov.uk](mailto:katia.neale@lbhf.gov.uk). Seats will be allocated on a first come first serve basis. A loop system for hearing impairment is provided, together with disabled access to the building.**



### Shortlands

3 Shortlands,  
Hammersmith,  
London W6 8DA

 **Closest Underground Station**  
Hammersmith

 **Closest Bus Stop**  
Latymer Court (Stop G)

### DEPUTATIONS

Members of the public may submit a request for a deputation to the Cabinet on item numbers **4-7** on this agenda using the Council's Deputation Request Form. The completed Form, to be sent to Katia Neale at the above address, must be signed by at least ten registered electors of the Borough and will be subject to the Council's procedures on the receipt of deputations. **Deadline for receipt of deputation requests: Wednesday 30 November 2022.**

### COUNCILLORS' CALL-IN TO SCRUTINY COMMITTEES

A decision list regarding items on this agenda will be published by **Tuesday 6 December 2022**. Items on the agenda may be called in to the relevant Accountability Committee.

The deadline for receipt of call-in requests is: **Friday 9 December 2022 at 3.00pm**. Decisions not called in by this date will then be deemed approved and may be implemented.

A confirmed decision list will be published after 3:00pm on **Friday 9 December 2022**.

# Cabinet Agenda

5 December 2022

<u>Item</u>	<u>Pages</u>
<b>1. MINUTES OF THE CABINET MEETING HELD ON 7 NOVEMBER 2022</b>	5 - 8
<b>2. APOLOGIES FOR ABSENCE</b>	
<b>3. DECLARATION OF INTERESTS</b>	
<p>If a Councillor has a disclosable pecuniary interest in a particular item, whether or not it is entered in the Authority's register of interests, or any other significant interest which they consider should be declared in the public interest, they should declare the existence and, unless it is a sensitive interest as defined in the Member Code of Conduct, the nature of the interest at the commencement of the consideration of that item or as soon as it becomes apparent.</p> <p>At meetings where members of the public are allowed to be in attendance and speak, any Councillor with a disclosable pecuniary interest or other significant interest may also make representations, give evidence or answer questions about the matter. The Councillor must then withdraw immediately from the meeting before the matter is discussed and any vote taken.</p> <p>Where Members of the public are not allowed to be in attendance and speak, then the Councillor with a disclosable pecuniary interest should withdraw from the meeting whilst the matter is under consideration. Councillors who have declared other significant interests should also withdraw from the meeting if they consider their continued participation in the matter would not be reasonable in the circumstances and may give rise to a perception of a conflict of interest.</p> <p>Councillors are not obliged to withdraw from the meeting where a dispensation to that effect has been obtained from the Standards Committee.</p>	
<b>4. PROCUREMENT STRATEGY FOR MAJOR REFURBISHMENT PROJECTS FORMING PART OF THE HOUSING CAPITAL PROGRAMME 2022/23-2025/26</b>	9 - 28
<b>5. PLANNING OBLIGATIONS DRAW DOWN REPORT 2021/22</b>	29 - 54
<b>6. ANNUAL EMERGENCY PLANNING &amp; BUSINESS CONTINUITY REPORT</b>	55 - 81

**7. HOME CARE AND INDEPENDENT LIVING - IMPROVING THE QUALITY OF SUPPORT WE OFFER RESIDENTS AT HOME**

82 - 188

This report has one appendix which contains information exempt within the meaning of Schedule 12A to the Local Government Act 1972 and are not for publication. The appendix has therefore been circulated to Cabinet Members only.

***Any discussions on the contents of an exempt appendix will require Cabinet to pass the proposed resolution identified at the end of the agenda to exclude members of the public and the press the proceedings for that discussion.***

**8. FORWARD PLAN OF KEY DECISIONS**

189 - 228

**9. DISCUSSION OF EXEMPT ELEMENTS (ONLY IF REQUIRED)**

**LOCAL GOVERNMENT ACT 1972 - ACCESS TO INFORMATION**

**Proposed resolution:**

*Under Section 100A (4) of the Local Government Act 1972, that the public and press be excluded from the meeting during the consideration of the following items of business, on the grounds that they contain the likely disclosure of exempt information, as defined in paragraph 3 of Schedule 12A of the said Act, and that the public interest in maintaining the exemption currently outweighs the public interest in disclosing the information.*