

# Cabinet

## Agenda

**MONDAY**  
**7 FEBRUARY 2022**  
**7.00 pm**

**MAIN HALL**  
**FIRST FLOOR**  
**3 SHORTLANDS**  
**LONDON W6 8DA**

Watch the meeting  
live on YouTube:  
<https://youtu.be/2xIS1go-qpl>

**Date Issued**  
**28 February 2022**

### Membership

Councillor Stephen Cowan, Leader of the Council  
Councillor Sue Fennimore, Deputy Leader  
Councillor Larry Culhane, Cabinet Member for Children and Education  
Councillor Andrew Jones, Cabinet Member for the Economy  
Councillor Wesley Harcourt, Cabinet Member for the Environment  
Councillor Max Schmid, Cabinet Member for Finance and Commercial Services  
Councillor Ben Coleman, Cabinet Member for Health and Adult Social Care  
Councillor Lisa Homan, Cabinet Member for Housing  
Councillor Adam Connell, Cabinet Member for Public Services Reform  
Councillor Sharon Holder, Cabinet Member for Strategy

If you require further information relating to this agenda please contact:  
Katia Neale, Committee Coordinator, tel: 07776 672 956 or email:  
[katia.neale@lbhf.gov.uk](mailto:katia.neale@lbhf.gov.uk)

Reports on the open Cabinet agenda are available on the Council's website: [www.lbhf.gov.uk/councillors-and-democracy](http://www.lbhf.gov.uk/councillors-and-democracy)



### Shortlands

3 Shortlands,  
Hammersmith,  
London W6 8DA

 **Closest Underground Station**  
Hammersmith

 **Closest Bus Stop**  
Latymer Court (Stop G)

**PLEASE NOTE** This meeting will be held in-person and is open to the public and press, but spaces are limited due to social distancing requirements. If you would like to attend in person please contact: [katia.neale@lbhf.gov.uk](mailto:katia.neale@lbhf.gov.uk). For further information please see the Public Attendance notice overleaf.

## Covid Guidance for Attendees

Members of the public and press are welcome to attend the meeting but unless you have to attend, we recommend watching on YouTube: <https://youtu.be/2xIS1qo-qpl>

If you need to attend in person, you can do so but spaces are limited due to social distancing measures. Please email Katia Neale on [katia.neale@lbhf.gov.uk](mailto:katia.neale@lbhf.gov.uk) and say which item you would like to attend for. Priority will be given to those who are participating in the meeting. Observers will be allocated seats on a first come first serve basis.

Members of the public who are attending a meeting for a specific purpose, rather than general observation, are encouraged to leave the meeting at the end of the item for which they are present.

### Before attending the meeting

Do not attend a meeting if you are experiencing Coronavirus symptoms.

Anyone experiencing symptoms of Coronavirus is eligible to book a swab test to find out if they have the virus. You can register for a test after checking your symptoms through the NHS website: <https://www.gov.uk/get-coronavirus-test> or by calling 119

Even if you are not experiencing Coronavirus symptoms, you should take a lateral flow test in the 24 hours before attending the meeting.

You can order lateral flow tests online or visit one of our testing centres:

<https://www.lbhf.gov.uk/coronavirus-covid-19/health-and-wellbeing-advice/covid-19-testing>

If your lateral flow test returns a positive result, you should follow Government guidance to self-isolate and make arrangements for a PCR test.

### Attending the meeting

To keep our buildings Covid-safe, it is important that you observe the rules and guidance on social distancing and hand washing. Face coverings must be worn at all times, unless you are speaking at the meeting (or you are exempt from doing so)..

You must follow all the signage and measures that have been put in place. They are there to keep you and others safe.

Security staff will be waiting in reception to direct members of the public to the meeting room.

### DEPUTATIONS

Members of the public may submit a request for a deputation to the Cabinet on item numbers **4-10** on this agenda using the Council's Deputation Request Form. The completed Form, to be sent to Kayode Adewumi at the above address, must be signed by at least ten registered electors of the Borough and will be subject to the Council's procedures on the receipt of deputations. **Deadline for receipt of deputation requests: Wednesday 2 February 2022.**

### COUNCILLORS' CALL-IN TO SCRUTINY COMMITTEES

A decision list regarding items on this agenda will be published by **Tuesday 8 February 2022**. Items on the agenda may be called in to the relevant Accountability Committee.

The deadline for receipt of call-in requests is: **Friday 11 February 2022 at 3.00pm.**

Decisions not called in by this date will then be deemed approved and may be implemented. A confirmed decision list will be published after 3:00pm on **Friday 11 February 2022.**

# Cabinet Agenda

7 February 2022

<u>Item</u>	<u>Pages</u>
<b>1. MINUTES OF THE CABINET MEETING HELD ON 10 JANUARY 2022</b>	5 - 10
<b>2. APOLOGIES FOR ABSENCE</b>	
<b>3. DECLARATION OF INTERESTS</b>	
<p>If a Councillor has a disclosable pecuniary interest in a particular item, whether or not it is entered in the Authority's register of interests, or any other significant interest which they consider should be declared in the public interest, they should declare the existence and, unless it is a sensitive interest as defined in the Member Code of Conduct, the nature of the interest at the commencement of the consideration of that item or as soon as it becomes apparent.</p> <p>At meetings where members of the public are allowed to be in attendance and speak, any Councillor with a disclosable pecuniary interest or other significant interest may also make representations, give evidence or answer questions about the matter. The Councillor must then withdraw immediately from the meeting before the matter is discussed and any vote taken.</p> <p>Where Members of the public are not allowed to be in attendance and speak, then the Councillor with a disclosable pecuniary interest should withdraw from the meeting whilst the matter is under consideration. Councillors who have declared other significant interests should also withdraw from the meeting if they consider their continued participation in the matter would not be reasonable in the circumstances and may give rise to a perception of a conflict of interest.</p> <p>Councillors are not obliged to withdraw from the meeting where a dispensation to that effect has been obtained from the Standards Committee.</p>	
<b>4. REVENUE BUDGET AND COUNCIL TAX LEVELS 2022/23</b>	11 - 83
<b>5. FOUR YEAR CAPITAL PROGRAMME 2022-26 AND CAPITAL STRATEGY 2022/23</b>	84 - 120
<b>6. CAPITAL PROGRAMME MONITOR &amp; BUDGET VARIATIONS, 2021/22 (THIRD QUARTER)</b>	121 - 144

7.	TREASURY MANAGEMENT STRATEGY STATEMENT 2022/23	145 - 187
8.	TREASURY MANAGEMENT STRATEGY: MID-YEAR REVIEW 2021/22	188 - 194
9.	FINANCIAL PLAN FOR COUNCIL HOMES: THE HOUSING REVENUE ACCOUNT (HRA) 2022/23 HRA BUDGET, 2022/23 RENT SETTING AND HRA 40-YEAR FINANCIAL BUSINESS PLAN	195 - 218
10.	SHORT BREAKS STATEMENT AND PATHWAYS TO ASSESSMENT GUIDANCE	219 - 255
11.	FORWARD PLAN OF KEY DECISIONS	256 - 290
12.	DISCUSSION OF EXEMPT ELEMENTS ( <u>IF REQUIRED</u> )	

#### LOCAL GOVERNMENT ACT 1972 - ACCESS TO INFORMATION

**Proposed resolution:**

*Under Section 100A (4) of the Local Government Act 1972, that the public and press be excluded from the meeting during the consideration of the following items of business, on the grounds that they contain the likely disclosure of exempt information, as defined in paragraph 3 of Schedule 12A of the said Act, and that the public interest in maintaining the exemption currently outweighs the public interest in disclosing the information.*